



# CITY OF JERSEY VILLAGE, TEXAS

16501 Jersey Drive, Jersey Village, TX 77040  
713-466-2102 (office) 713-466-2177 (fax)

## City of Jersey Village - City Council and Staff Budget Retreat

Justin Ray, Mayor  
Andrew Mitcham, Council Position No. 1  
Greg Holden, Council Position No. 2  
Bobby Warren, Council Position No. 3  
James Singleton, Council Position No. 4  
Gary Wubbenhorst, Council Position No. 5

Austin Bless, City Manager  
Lorri Coody, City Secretary  
Scott Bounds, City Attorney

Notice is hereby given of a special work session meeting of the City Council of Jersey Village, to be held on Friday, May 10, 2019 at 1:00 p.m. in the City of Jersey, Fire Department Training Room, 16501 Jersey Drive, Jersey Village, Texas, for the purpose of considering the following agenda items.

### Call to Order and Announce a Quorum is Present

#### A. FY 2019-2020 COUNCIL/STAFF BUDGET RETREAT

1. Overview and Departmental Information presented by Austin Bless, City Manager

#### B. ADJOURN

### CERTIFICATION

I, the undersigned authority, do hereby certify in accordance with the Texas Open Meeting Act, the Agenda is posted for public information, at all times, for at least 72 hours preceding the scheduled time of the meeting on the bulletin board located at City Hall, 16327 Lakeview, Jersey Village, TX 77040, a place convenient and readily accessible to the general public at all times, and said Notice was posted on the following date and time: May 04, 2019 at 6:00 p.m. and remained so posted until said meeting was convened.

\_\_\_\_\_  
Lorri Coody, City Secretary

In compliance with the Americans with Disabilities Act, the City of Jersey Village will provide for reasonable accommodations for persons attending City Council meetings. Request for accommodations must be made to the City Secretary by calling 713 466-2102 forty-eight (48) hours prior to the meetings. Agendas are posted on the Internet Website at [www.jerseyvillage.info](http://www.jerseyvillage.info).



City Council Work Session Meeting Packet for the Meeting to be held on May 10, 2019

**CITY OF JERSEY VILLAGE**  
**COUNCIL - STAFF RETREAT 2019**



**CITY COUNCIL MEMBERS**

Andrew Mitcham, Mayor-Elect

Councilor Designate

Greg Holden

Bobby Warren

James Singleton

Gary Wubbenhorst

**CITY MANAGER**

Austin Bleess

May 2019

# Contents

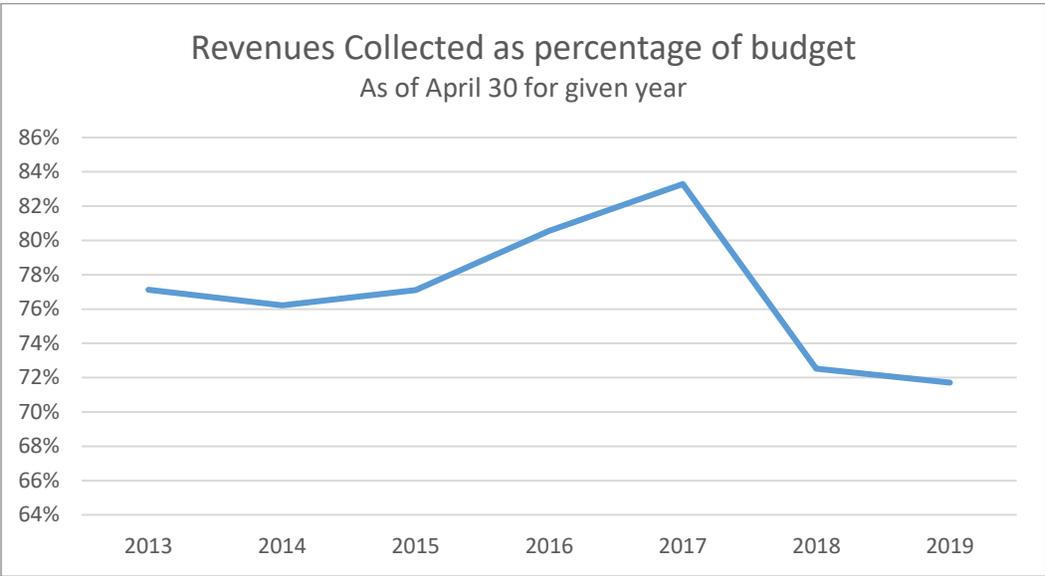
- General Overview ..... 3
- Fiscal Year 2020..... 8
- Administrative Services..... 10
  - Fiscal Year 2020 Impacts..... 10
  - Future Fiscal Years ..... 10
- Legal/Other Services ..... 11
  - Fiscal Year 2020 Impacts..... 11
- Information Technology..... 12
  - Fiscal Year 2020 Impacts..... 13
  - Future Fiscal Years ..... 14
- Purchasing..... 15
  - Fiscal Year 2020 Impacts..... 15
- Finance Department ..... 16
  - Fiscal Year 2020 Impacts..... 17
  - Future Fiscal Years ..... 17
- Police Department ..... 18
  - Fiscal Year 2020 Impacts..... 23
- Communications ..... 24
  - Fiscal Year 2020 Impacts..... 24
- Fire Department..... 25
  - Fiscal Year 2020 Impacts..... 28
  - Future Fiscal Years ..... 28
- Public Works ..... 30
  - Fiscal Year 2020 Impacts..... 31
- Fleet ..... 32
- Parks and Recreation ..... 33
  - Fiscal Year 2020 Impacts..... 34
  - Future Fiscal Years ..... 35
- Homestead Exemptions..... 36
- Elevations, Buyouts, or Mitigation Reconstruction ..... 38
- Capital Improvement Plan ..... 39
- Comprehensive Plan Recommendations ..... 41

### General Overview

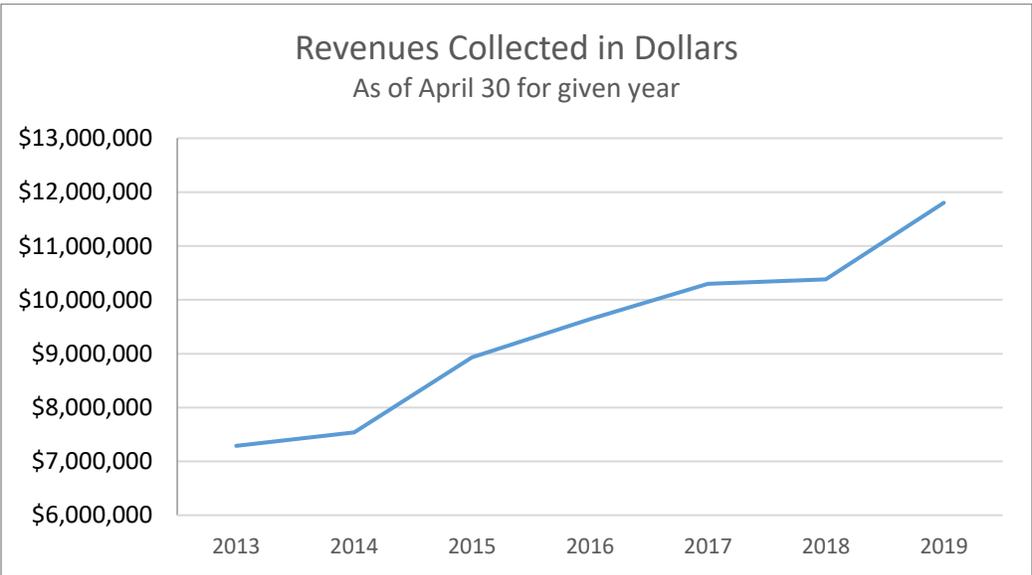
As we begin the process of looking ahead to the Fiscal Year 2020 budget which starts on October 1, 2019 we should take a few minutes and look at where the city is this year compared to previous years.

For the most part the city is in a great position compared to last year. Our revenues are tacking nicely for this year compared to last. As of April 30, we have taken in 72% of the budgeted revenues, which is about the same as last year. The main reason our revenues are slightly lower than in the past is due to the higher amount of revenues we are budgeting.

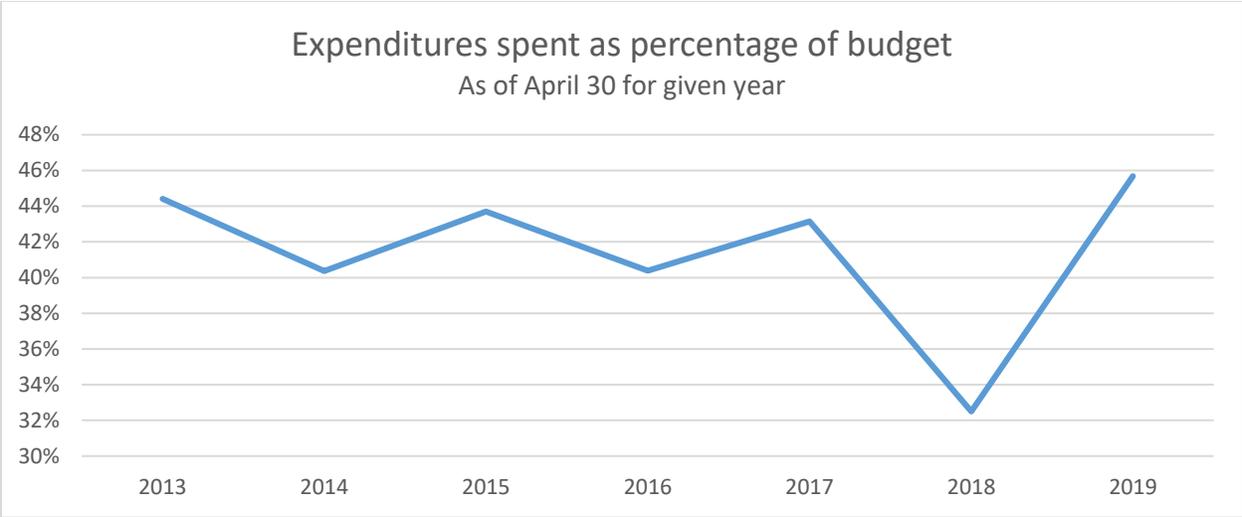
Here’s a quick look at the trend over the past several years:



You can see below we are in great shape for YTD compared to previous years.

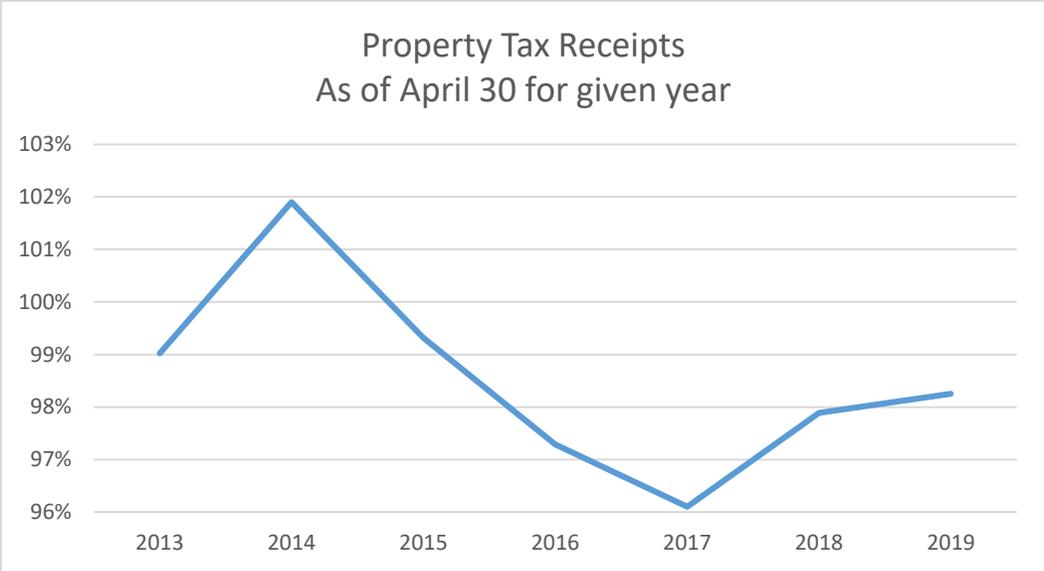


As for expenditures this year we are in great shape. As of April 30, we are at 46% of the budgeted expenditures, compared to 33% the previous year. The city is typically in the 40% to 44% of the expense budgeted having been spent by April 30 of any given year. This year we purchased the property on Jones Road which puts our percentage a bit higher than normal.

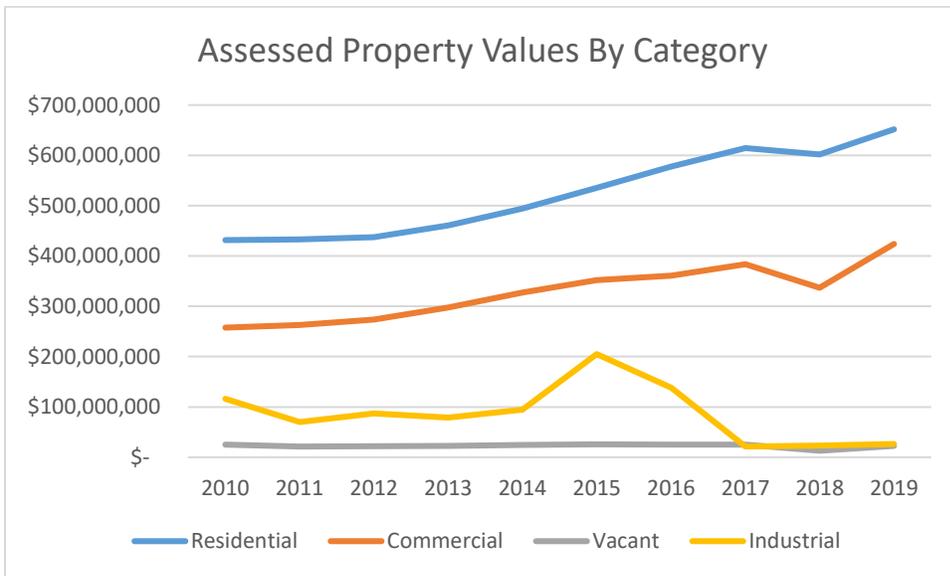
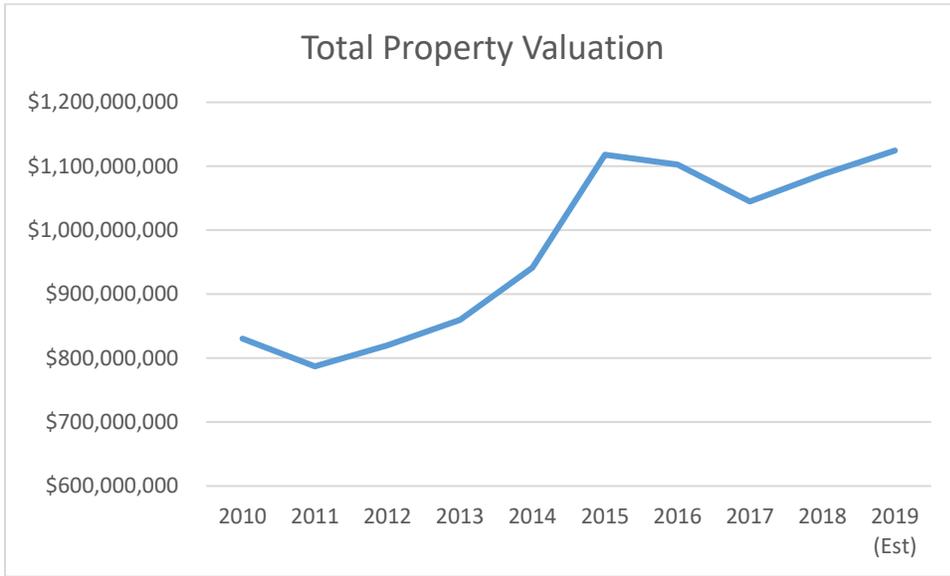


The city continues to see strong growth in property tax revenue, property valuations, and sales tax revenue throughout the community.

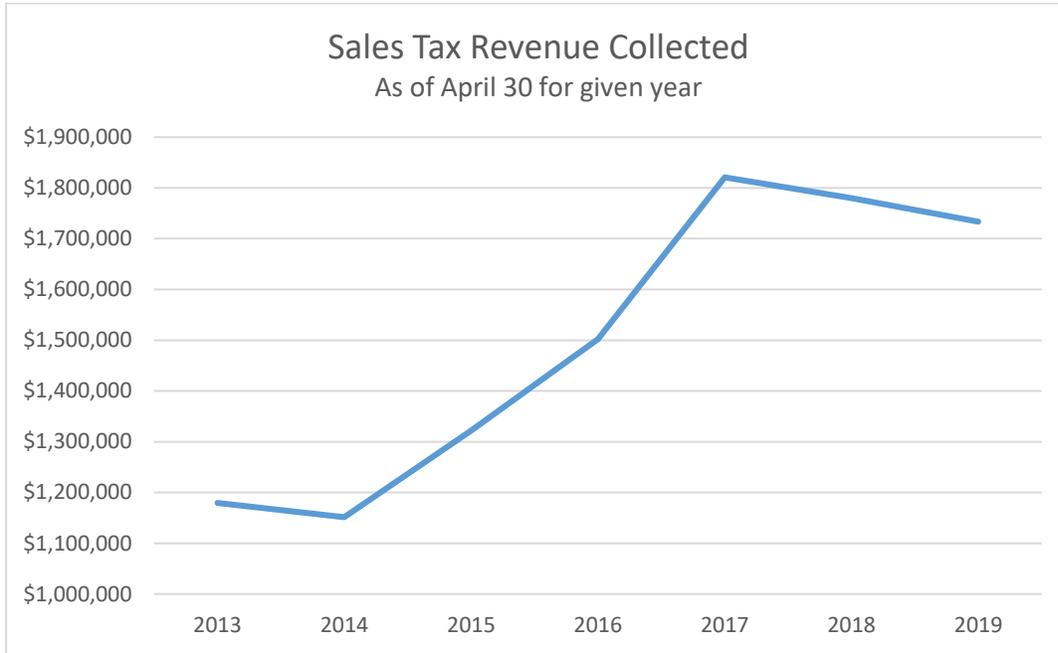
Last year as of April 30 the city had taken in \$5,482,024 in property tax revenue, which was a 98% collection rate. This year we have taken in \$6,533,629 which is a 98% collection rate.



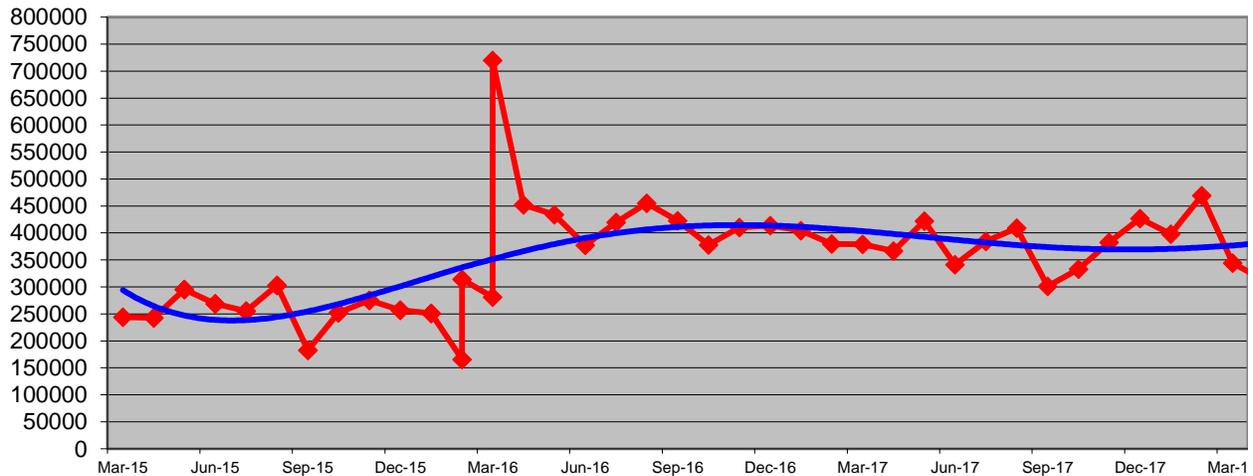
Since 2010 the city has seen taxable assessed value increase from \$830,303,009 to \$1,064,716,563 in 2018. The 2019 estimate is \$1,124,588,252.



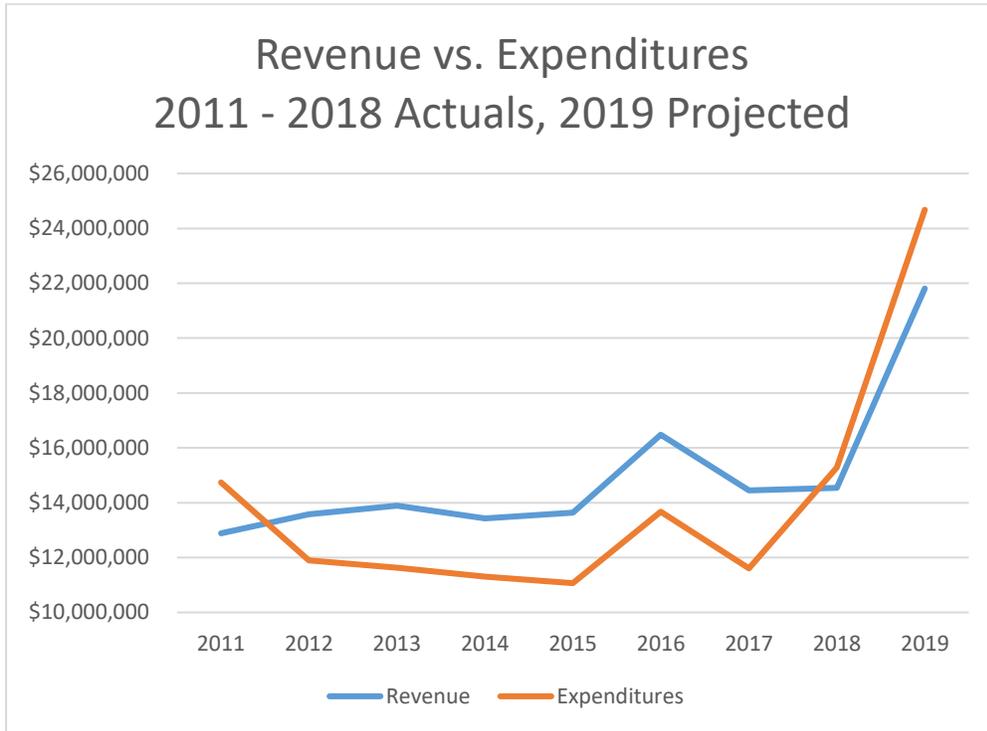
Sales tax growth continues to rise since 2014. We are slightly down in 2018 from 2017, but we are still on pace to meet budget. For this fiscal year we did not factor in any revenue from Argos USA. At this point we only have one month of sales tax data from them, but that shows strong data. Our Chapter 380 agreement with them caps their payments at \$1,250,000 or 80% of revenue generated which ever is less.



Sales tax over all continues to trend in a positive direction.



Overall the past several years revenues and expenditures have remained consistent. The following graph shows the trend between revenues and expenditures for Fiscal Year 2011 through Fiscal Year 2018.



The large spike for 2019 is mainly related to the purchase and sale of the property on Jones Road. That is \$5,250,000.

## Fiscal Year 2020

Looking ahead to Fiscal Year 2020 there are areas of concern, things to watch, and we have several projects that are coming up.

We are still closely monitoring the Legislature and how HB2/SB2 are moving through. If we face revenue caps that could limit how we move forward with some of our long-term CIP projects. It looks like a 3.5% revenue cap is likely, but all of the other details around that are up in the air.

Another piece to watch is how revenue would be impacted by increases in the Homestead Exemption, Over 65 Exemption, and the Disability Exemption. We have looked at that extensively over the last several months and will discuss that in more detail later in this document.

Another area of concern is minimum wage. Amazon has a starting wage of \$15 per hour. Costco is at \$14. Target is going to \$13 in June. HEB starts check out people at \$12.75. Currently we have street maintenance and park laborers starting at below \$14 per hour. Golf Course workers start at \$11.41. So, we will be looking to raise wages for several of our positions on the low end of the pay scale. We need to do this just to be able to hire good people.

As for major projects, we have several. For Fiscal Year 2018 and 2019 we set aside \$2 million each year, \$4 million total, for flood mitigation projects. We propose doing the same thing for the upcoming fiscal year.

The CIP has the various pieces of the projects broken up by type. We are proposing the \$2 million to be targeted towards elevations, buyouts, or mitigation reconstruction. There is more discussion on this later.

As of this writing the berm project is designed. The Wall Street piece is nearing 100% design. These projects work in tandem and are a part of the Hazard Mitigation Grant the city wrote as part of the Harvey Recovery funds. Once Wall Street is designed we will submit the plans for both projects to FEMA for them to review to ensure the protections are being provided that it should. Once it meets that threshold we should be approved for grant funds for that. That amount is \$3,704,150. We've also applied for a CDBG-DR Grant in the amount of \$1,792,344. That has been submitted to contracting and we should hear back by Memorial Day.

We will also look to do a full street reconstruction on Wall Street of \$2,024,900. It makes sense to do this when we are already digging up the street for drainage reasons.

We are also proposing to do Seattle Street from Senate west to the dead end. That cost is estimated to be \$1,038,000.

The Golf Course Clubhouse project will be out to bid on May 15<sup>th</sup>. We will approve bids on June 17<sup>th</sup>. We will utilize a loan from the General Fund to the HOT Fund to pay for those costs.

Design of the new City Hall has kicked off. We are in the preliminary stages of that. According to the design contract we should be in the new City Hall February 2021.

We are in the construction document phase of the marquee signs and gateways. All of the marquee signs will be replaced. Small Gateway signs will be going at the north end of Jones Road, Jones and 290,

Steeple Way & 290, 290 and Jersey Drive, and 290 and Senate. For FY20 we will budget to do the rest of the Large Gateways and the way finding signage.

We do not know firm health insurance increases yet, but we are anticipating a 5% increase based upon conversations with our representative of the Health Pool. The TML Health Pool is in great shape and the pool as a whole is having a few good years, so increases should be minimal this year and next.

This is the start of the budget season, and everything is still very much in flux for the upcoming budget year. Things may get added or removed from the budget between now and July. Please remember that we are very early in the planning stages. We welcome the opportunity to discuss the budget with the Council at this early stage in the process.

## Administrative Services

Administrative Services consists of three full time positions. This includes the City Manager, City Secretary, and Human Resources Generalist. We also budget for interns throughout the year.

### Potential Budget Troubles

There are no major budget troubles for this department.

### Fiscal Year 2020 Impacts

We are looking to add digital time clocks that would sync with our payroll system automatically. This would reduce the amount of time spent on payroll. The estimated cost for this right now is \$25,000. We will refine that number a bit more before the July budget meetings.

We are also looking to go paperless with Human Resources items. Part of this was included with our upgrade to InCode 10.

We are doing more public notices than in the past, and we do not see that trend stopping in the near future. So we will be asking for \$1,500 more for the upcoming fiscal year.

If we face any extra elections for the upcoming fiscal year we would need to increase money for them.

Currently we budget for interns at 2,080 hours a year. We might look at doing internships year round or doing a part time person to help with some manual tasks. If we did that it would still work within the budgeted amounts.

There will likely be a few other line item adjustments, but none of them more than \$1,000.

### Future Fiscal Years

Budget Issues looking three to five years out

- On-going Annual Records Management Costs for implementation of City Records Plan, and possible digitization of them.
- Continued Record Keeping for US Highway 290 Expansion Project, Village Center, and all of the projects we have going on
- Processing of on-going public information requests.
- Staffing issues and the potential need to add more staff.

## Legal/Other Services

The Legal/Other Services Department is where we pay our legal fees from, and long with our various liability and property/casualty insurances.

All interfund activities are also accounted for in this fund.

The Cemex sales tax reimbursement comes from the Grants and Incentives Line item.

New this year is the Argos sales tax reimbursement. We did not budget anything for that this fiscal year. However, we also did not budget any revenues for it. This line item and the sales tax revenue line items will need to have a budget amendment as we get closer to the end of the fiscal year.

We are asking for \$30,000 for marketing assistance. This was a key goal in the Comp Plan. We will be asking for about \$30,000 to do some photograph, videography, and designing of ads that we can place digitally, in trade magazines, and perhaps billboards. We will have a campaign focused on attracting new residents and one focused on economic growth.

Legal fees appear to be tapering off, now that the Jones Road lawsuits are concluding. There will be some additional legal fees with Village Center, but our general legal fees (fees that are not for any specific project) are showing decline.

### Fiscal Year 2020 Impacts

We will need a slight increase in our liability and casualty insurance line.

12-6003 – Increase by \$3,000.

12-XXXX - \$30,000 for marketing

## Information Technology

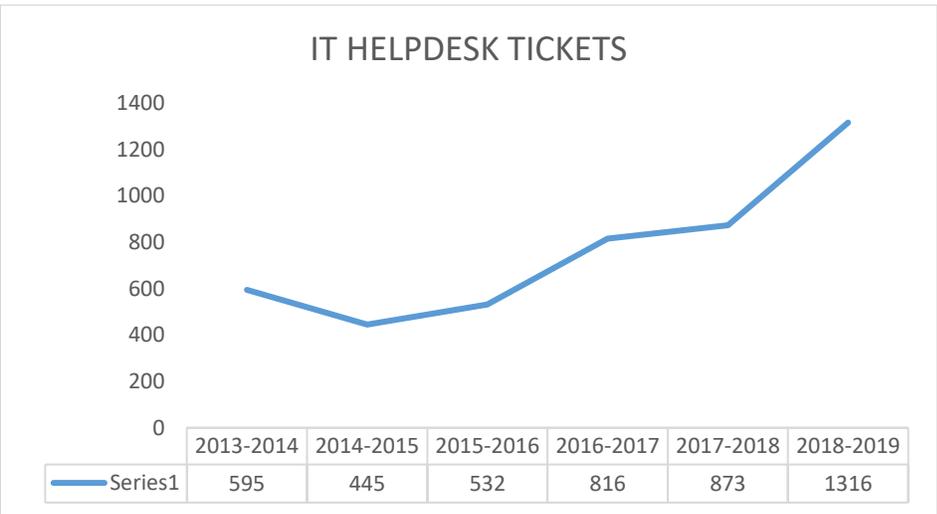
**Mission:** To provide information technology leadership and strategic direction in support of the computer infrastructure through a commitment to deliver secure, responsive and cost-effective, innovative solutions for achieving the business objectives of today and tomorrow and where possible help facilitate the flow of information to and from the residents of the city.

**Objectives:**

- Provide timely support in the resolution of daily computer and telephone problems
- Maintain the integrity of the servers
- Ensure the accountability of the computer systems
- Maintain a secure, reliable network
- Deliver computer systems per the Computer Technology Plan
- Maintain and work to improve the city website
- Explore emerging technologies
- To look for cost-effective and innovative ways to improve processes
- To develop and maintain Information Technology policies and procedures

The IT Department is responsible for all city computer, network and telephone related systems. The staff in the IT Department consists of the IT Administrator, who reports to the City Manager, 2 Full Time IT Technicians, 1 Part-Time employee (8hrs/week). The city has 121 PC's, 27 Servers, 150 user accounts, 115 email accounts, 19 network printers, over 45 software systems and 94 phones. They also assist with Police/Fire Radio issues.

IT worked on 1,318 IT Helpdesk tickets this year, compared to 873 last year. IT believes that historically only about 60% of the actual problems are reported.



IT handles Problem Resolution on a Priority basis. Problems affecting Dispatch, Complete outages, Court in Session, or POS system are handled at the highest level. This is followed by Virus and Spyware infections. Problems impacting Entire Departments, Multiple People, or Major Applications are handled next. Individual problems are handled at the lowest priority.

The IT Department utilizes a Technology Replacement Fund, which provides funding for future technology. This plan ensures that the city technology does not become stagnate and provides product consistency. New systems are purchased with a service plan that covers the life of the unit. This fixes the cost over the life of the asset, reduces annual expenditures and flattens the IT budget.

2018-2019 Accomplishments

- Network Security/Vulnerability Assessment
- Office 365
- 2017-2018 Computer Replacement
- PD 2<sup>nd</sup> Tier Network Storage
- Intrusion Detection System
- Video Surveillance System Replacement
- Firewall vLAN Network Redesign
- PD Coban, Notebook, Printer Upgrade
- Virtual Server Upgrades
- Enhanced MDM
- Internet Service Agreement
- Office 365 Advanced Protection
- CJIS Audit
- Enhance Secure Remote Access
- Dispatch Remodel temporary move / relocation
- jerseyvillagetx.com email migration Underway

**In 2018-2019 There were 7 Supplemental Items:**

Completed

- Software Maintenance Increase
- Internet Service Agreement
- Office 365 Advanced Protection

In Progress

- Incode 10 Upgrade
- Website ADA Compliance
- Computer Replacement Plan

Pending

- Video Surveillance Camera Replacement

**Fiscal Year 2020 Impacts**

01-13-4504 Annual Software Maintenance Increases	\$7,300 (On-going costs)
Technology Replacement	7,000(One-time costs)
01-13-9771 Golf Course Convention Center	
Network Switch	\$2,500
UPS	\$1,500
Air Fiber Microwave	\$3,000

Technology Replacement User Fee		\$3,300 (On-going costs)
01-13-9772 Network Switch	\$425	
01-13-9772 Air Fiber Microwave	\$750	
01-23-9772 PD Camera Server increase costs	\$375	
01-28-9772 Court Video Notebook	\$250	
01-30-9772 PW New Training PC	\$250	
01-31-9772 PW New Microsoft Surface Studio	\$1,250	
01-13-4504 Additional Backup Copy Solution		\$5,000 (On-going costs)
Unitrends Advanced Archiving / Cloud Solution		
01-13-4504 Email Threat Test		\$3,000 (On-going costs)
Sandbox scan of suspicious email		
01-13-4504 Enhance Video Surveillance Camera/Monitoring		\$3,000 (On-going costs)
Dynamic Stream License to improve HD monitoring		

**Future Fiscal Years**

One item to point out is the possibility of creating a fiber network between all the city facilities. When we move to a new city hall having a private connection between City Hall the police station (where the servers are located) and the golf course would be nice. We are looking at laying an empty conduit from Jones Road to the Convention Center and Club House as part of the gray water project. We can accomplish that with minimal extra cost.

Looking out over the next four years, we see increased growth, dependence and demand for technology. The following topics being of significance to the department:

Improvements in facilities, acquisitions and construction of new buildings will require additional support. This will bring additional networks, computer systems, software license, telephone systems, wireless networks, fiber connections to new buildings, increased video surveillance systems, audio/video systems and digital signage.

- Cloud based systems and storage
- Email Archive, eDiscovery and Backup
- Bring Your Own Device and Mobile Device Management will be More Prevalent
- Customer Contact
- Code Enforcement
- Agenda Software
- Fire Department Vehicle Computers
- Increased Video Data Requirements
- Third server for our Virtual System

**Potential Major Impacts**

- Computer & Network Security and Auditing
- Security and control systems
- Disaster Recovery – Business Continuity
- Network changes

## Purchasing

This Department is where the bulk of the purchases for the postage meter, copier paper, etc. gets distributed to.

### Fiscal Year 2020 Impacts

We are not anticipating any major changes for next year.

## Finance Department

There are three divisions within the Finance Department. They are Accounting, Customer Service, and Municipal Court.

The Mission of the Accounting Division is to manage the City's finances through its accounting services in a professional manner.

The Accounting Division has the primary duties of budget control, financial reporting, auditing, cash management, utility billing and maintenance of fixed assets records.

The Director of Finance is charged with satisfying its mission by providing general supervision of the divisions and Municipal Court, develops the CAFR and assists the City Manager with development of the City's annual budget.

The Mission of the Customer Service Division is to provide prompt, accurate services to the public in a friendly, respectful and courteous manner, to act as a central collection point for all monies received by the City, and to ensure that utility is billed timely and accurately.

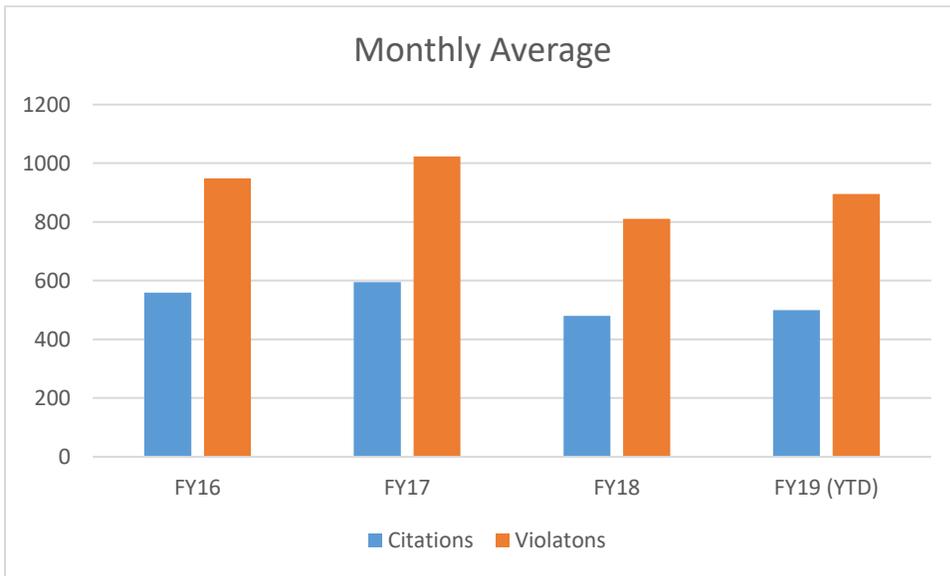
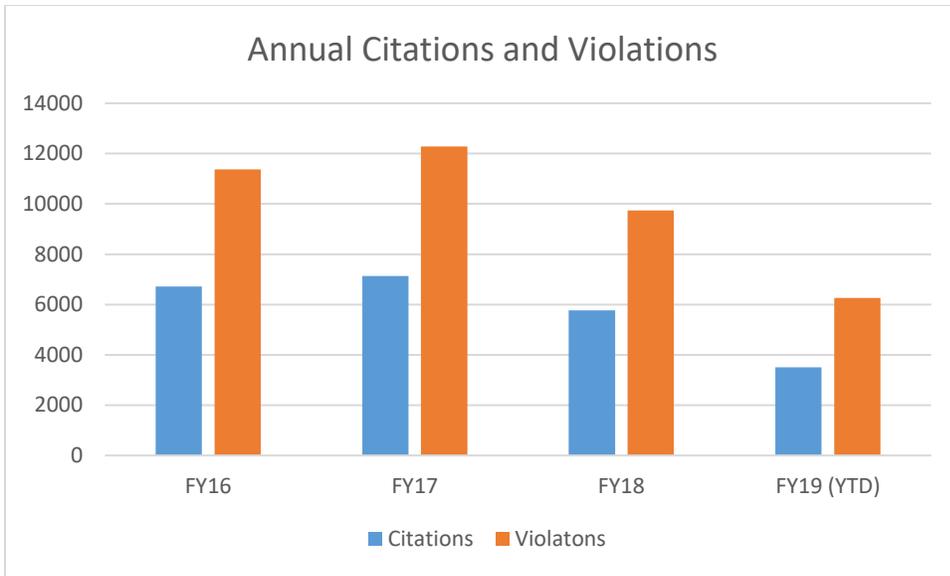
Their primary duties include being the first point of contact for most of the public dealing with the City. The division is responsible for utility payment collection, fee collections, complaint handling, and the telephone console operations.

The Mission of the Municipal Court is to provide a fair, impartial and timely adjudication of misdemeanor offenses committed and filed with the City.

The Municipal Court is responsible for the prosecution of Class C misdemeanors. Judges are appointed by the City Council upon recommendation of the Mayor. The Municipal Court activity includes monthly and quarterly reports to the City and the State on traffic and class C misdemeanor offenses.

Right now Municipal Court is getting ready to upgrade to InCode 10. They are currently working with Tyler Tech to develop the schedule. With this system they will be able to scan everything in and go paper-lite.

Municipal Courts have also been very active. Below are some recent statistics for Court cases.



### Fiscal Year 2020 Impacts

For the upcoming budget year implementation of InCode10 will be big for the Finance Department and the Courts. With this upgrade we will move towards a paper-lite system

### Future Fiscal Years

As the number of citations continue to grow and our boundaries expand with Village Center we will need to keep an eye on staffing levels in Court and Finance. We may need to add staff in the coming years.

## Police Department

The Police has 29 full time employees that is broken down by the following:

- 1 Chief Of Police
- 2 Lieutenants (1 patrol, 1 Administrative/CID)
- 2 Detective Sergeants, 1 part-time Detective
- 2 Patrol Sergeants
- 4 Patrol Corporals
- 1 Bailiff/Warrant Officer
- 13 Patrol Officers
- 2 Traffic Officers-One morning shift and one evening shift
- 2 Administrative Secretaries (One Records/One Police Admin)
- 1-Part time Detective
- 4-Non-Paid Reserve Officers

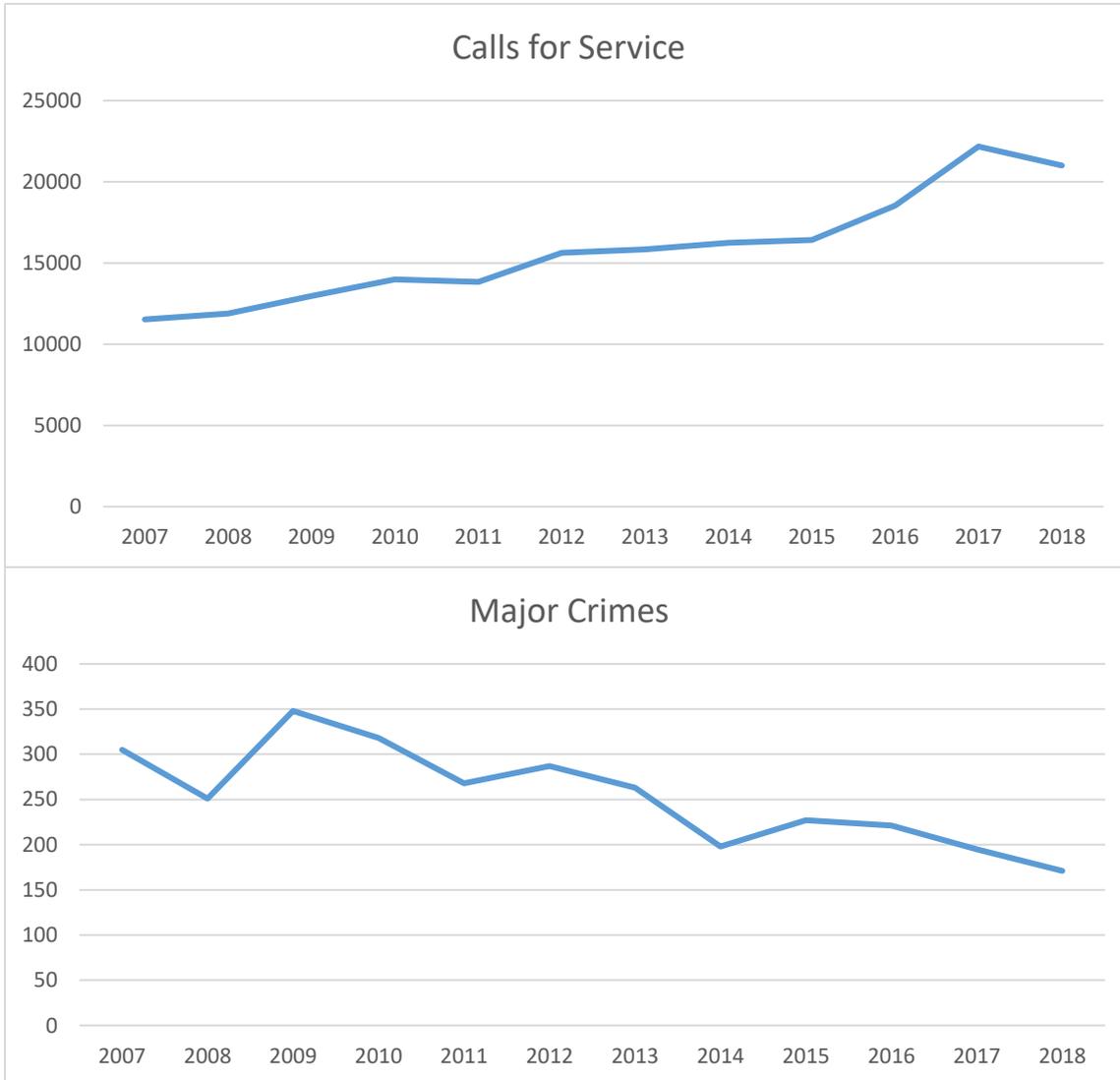
### Equipment

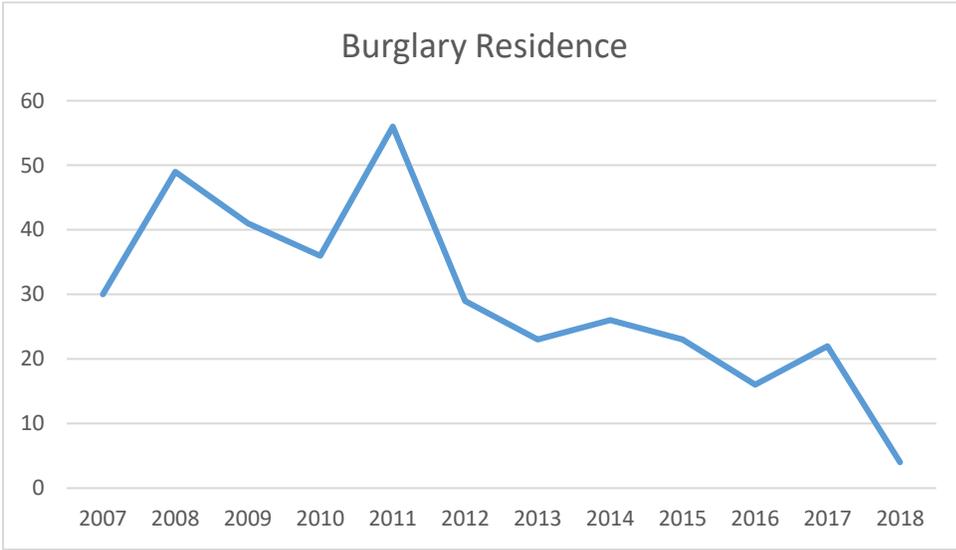
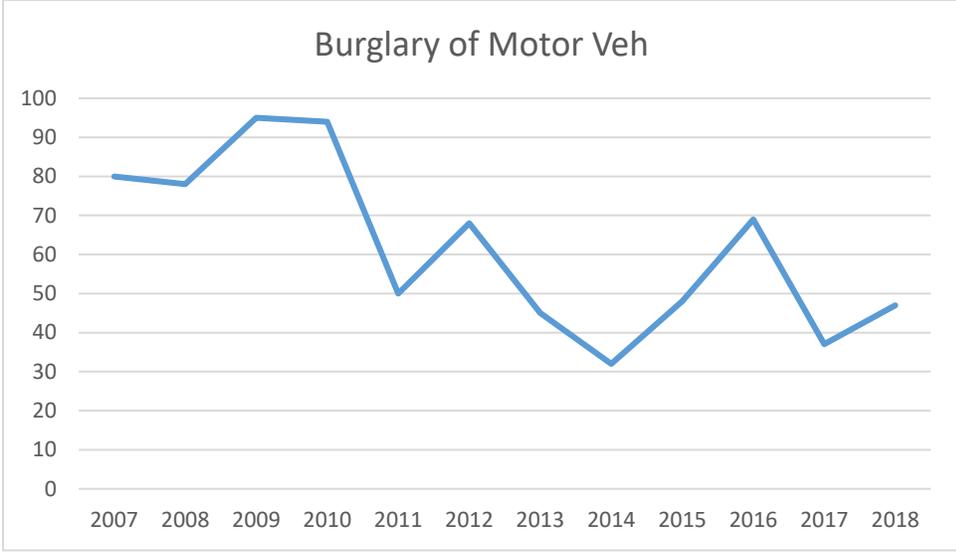
- 14 Police Tahoe's
- 3 Ghost marked units
- 8 marked units
- 4 unmarked units
- 1 unmarked pickup truck

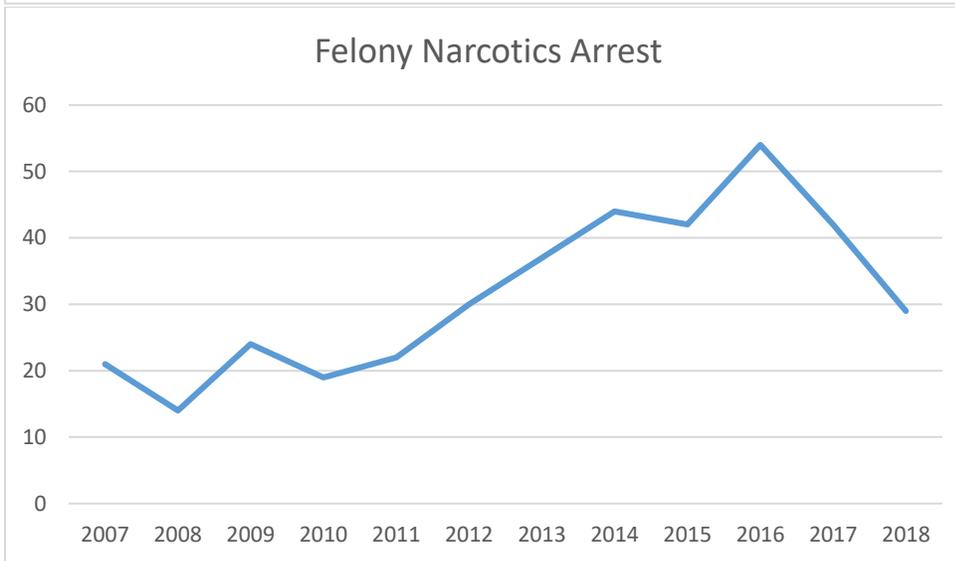
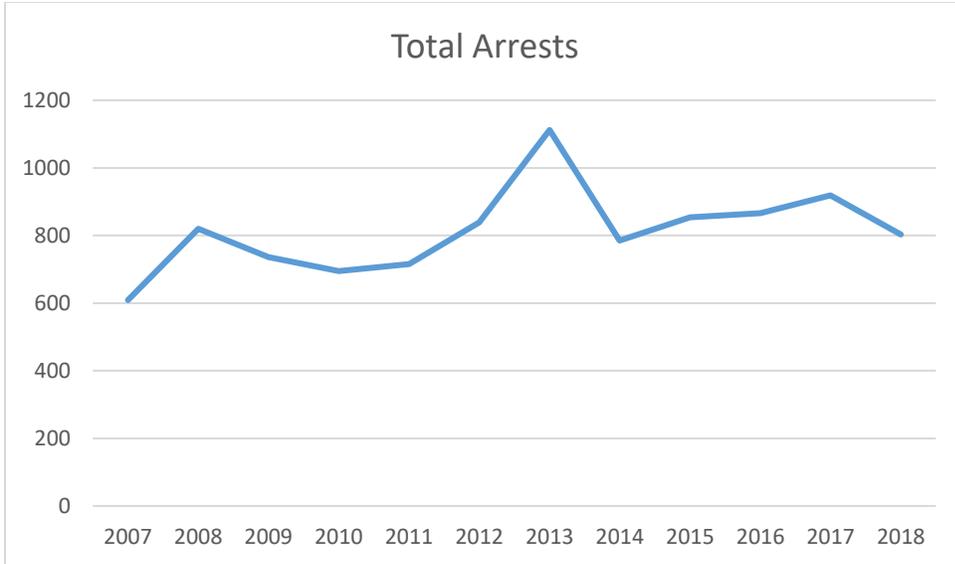
### Department Accomplishments

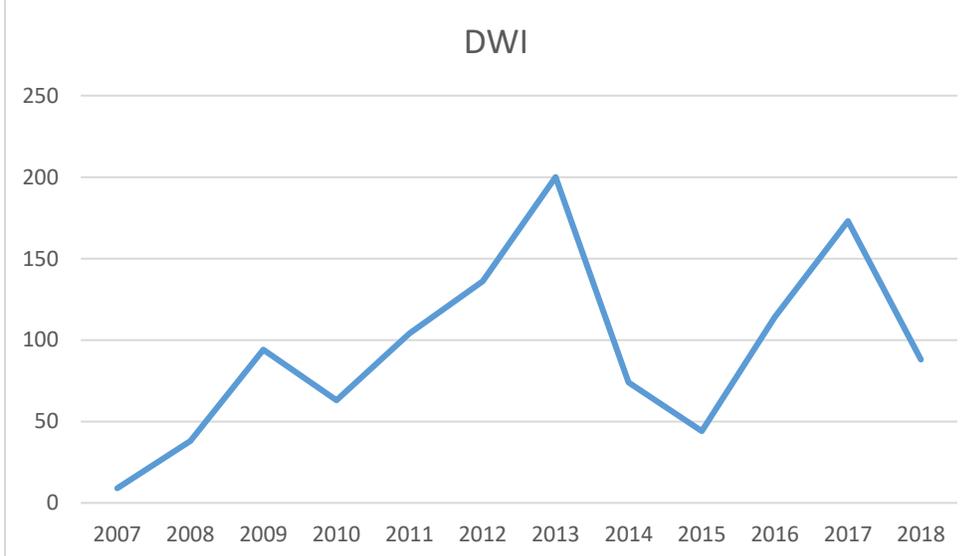
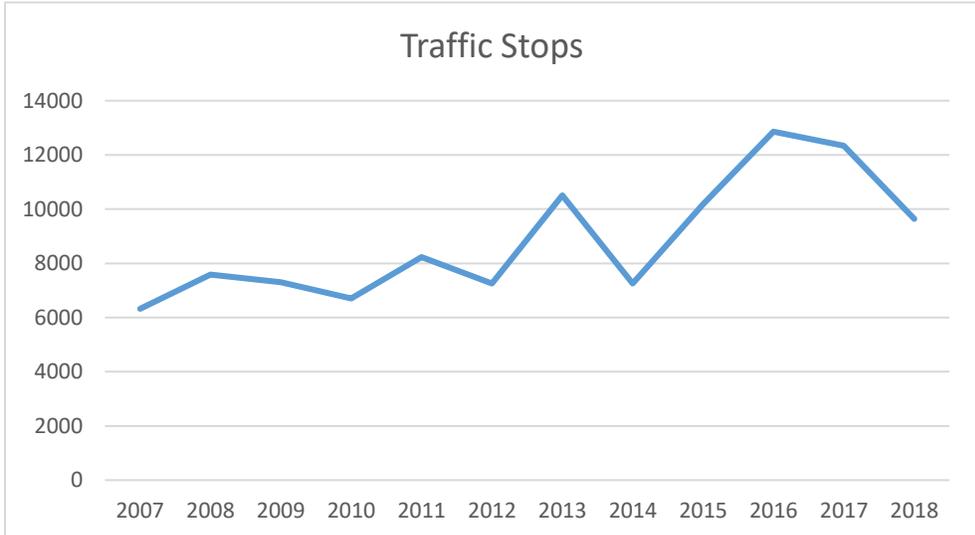
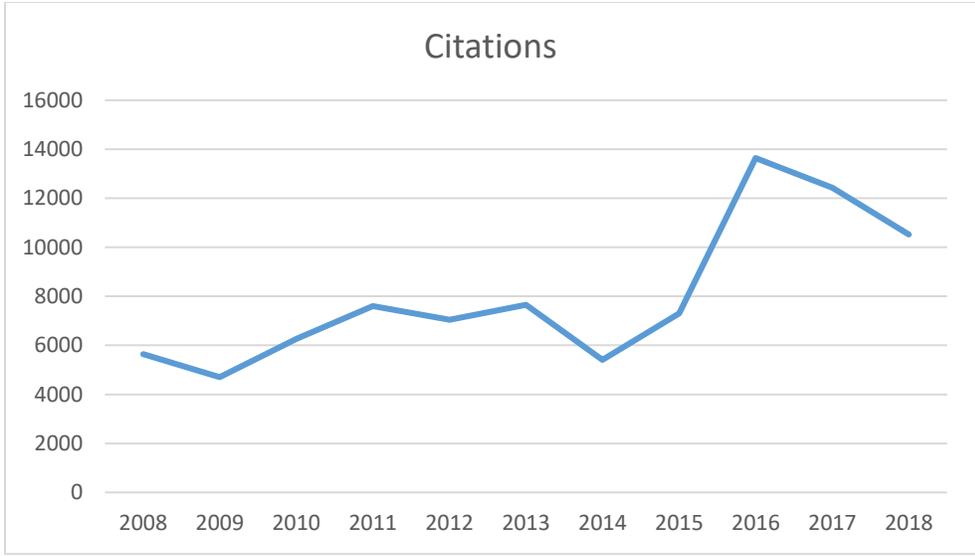
- TASERS
- Less lethal weapons
- Tactical first aid kits in every vehicle
- CPR equipment and training
- mandatory tourniquets carried by all officers
- LIDAR units
- Safe Zone for child custody transfers and online sales/purchases in a safe location
- supervisor training program
- safe zone located behind the police department
- tactical body armor in all vehicles
- enhanced evidence collection training
- criminal investigator rotation training program
- de-escalation training
- ethics training
- Reorganization of the traffic units (split shifts and use of Tahoe's)
- evaluation and reorganization of the policy and sop manuals
- Facebook and twitter-social media engagement
- Specialized forensic cell phone software
- Property room reorganization and utilization of evidence tracking software
- Department issued duty weapons
- 48 LPR cameras located throughout the city for crime reduction and criminal apprehension
- FBI LEEDA training for staff development

It has been a busy year for the police department. Here are some data points comparing the previous years.









### Fiscal Year 2020 Impacts

There are no major general fund impacts that we can see that this time for the upcoming year.

There will be additional impacts to the police department budget that will come from the Crime Control Prevention District. They are:

<u>Item</u>	<u>Cost</u>	<u>Source</u>
-	-	-
Laser Shot Simulator	\$25,372.56	CCPD
Taser Parts	\$3,500.00	CCPD
Audio Recorders	\$1,000.00	CCPD
Medical Supplies	\$1,000.00	CCPD
LED strobe lights	\$500.00	CCPD
Thermal Handhelds for patrol	\$5,000.00	CCPD
Dispatch-Radio control computers	\$4,000.00	CCPD
Binoculars	\$1,750.00	CCPD
(3) Patrol Tahoes	\$175,000.00	CCPD
Vest Purchase	\$9,600.00	CCPD/Grant
(2) Additional Officers	\$160,000.00	CCPD
(2) Detective Tahoes	\$116,000.00	CCPD
Total	\$502,722.56	

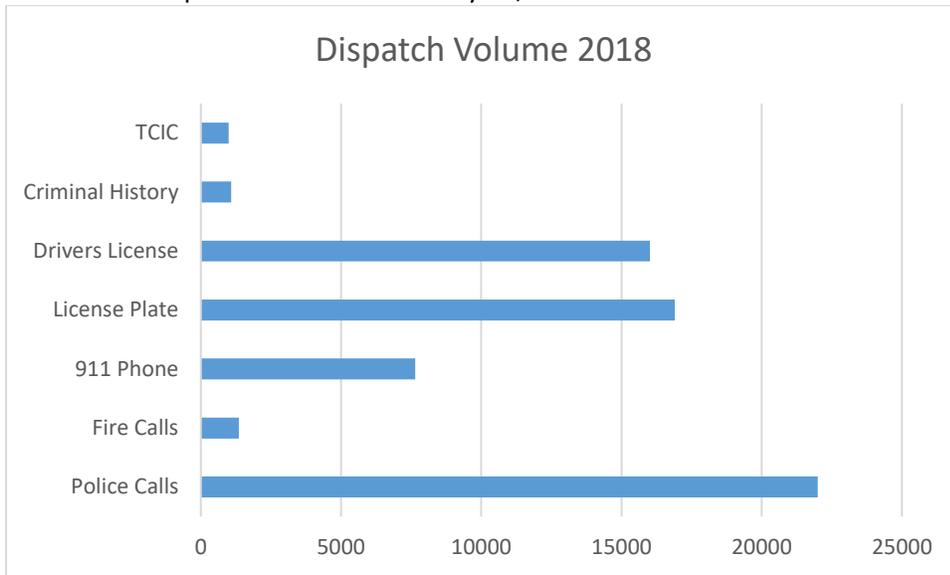
A few things that we should consider for the future is the increased revenue that the CCPD will take in due to Argos and Village Center getting up and running.

Currently we also are drawing down the Traffic Safety Fund to pay for some officers. The Council may want to consider if we should discontinue that for the upcoming years and use that fund to pay for some pedestrian and safety traffic projects that might come about from Village Center. We could utilize CCPD for the costs that we currently use the Traffic Safety Fund for.

## Communications

The Communications Department consists of 8 full time dispatchers, and 1 full time dispatch supervisor. We added a full-time dispatcher last year, so the supervisor can do more training and supervisory duties. This has greatly benefited the department.

In 2018 the department handled nearly 66,000 communications. These communications are as follows:



The only line that we have some concerns about this year is the overtime line. We have had one position vacant, and we have one person out on an extended medical leave. So our overtime is higher than normal. However, the department as a whole should be underbudget this year.

### Fiscal Year 2020 Impacts

We will be looking to add another part time person to the rotation. That should help offset some overtime costs and cover us a bit more when we are down a person. This would be about \$6,000.

## Fire Department

The Fire Department has 6 full time staff, 17 part time staff, and 30 volunteers. That breakdown is as follows:

- 6 Fulltime Fire Staff
  - Chief/ Fire Marshal / Emergency Management Coordinator / 911 / LEPC
  - Fire Inspector
  - 3 Captain / Fire Fighter / Paramedics
  - 1 Administrative Assistant
- 15 Part time staff
- 34 Volunteers
  - 10 – Fire & EMS
  - 9 – EMS Only
  - 12 – Fire Only
  - 1 – Support members
  - 2 – Leave of Absence

The Department has the following apparatus:

3 Fire Trucks	1 Inspector Truck
1 Rescue Truck	1 Rescue Boat
2 Ambulance Units	1 Parade Antique Truck
1 Medic Squad Vehicle	1 High Water Truck
1 Command Vehicles	1 Chief Vehicle

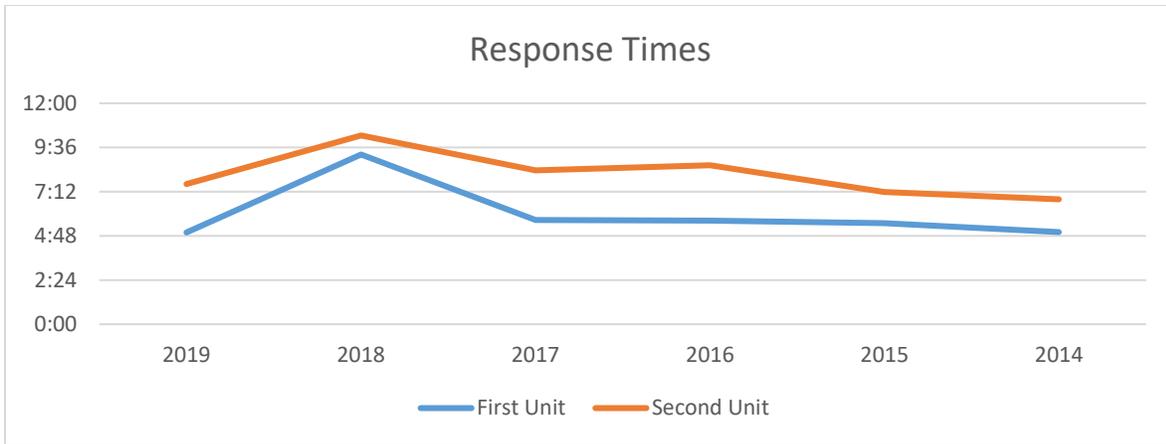
Budget Comparison over the past 10 years

Budget Year	Fire Dept	FD Salaries
2008-2009	1,402,156	604,278
2009-2010	1,204,373	584,547
2010-2011	1,359,015	601,433
2011-2012	1,300,968	739,351
2012-2013	1,553,769	738,900
2013-2014	1,560,741	758,435
2014-2015	1,662,149	796,788
2015-2016	1,527,315	825,087
2016-2017	1,614,972	840,353
2017-2018	1,618,688	952,187
2018-2019	1,696,484	981,266

Over the years, the membership numbers of the volunteers have ebbed and flowed. At its peak, we have had 41 members. Since 2018, we are up from 30 to 34 members. Even though we added 9 new members last year, we still lost multiple throughout the year.

Year	# of Volunteers
2000	41
2001	33
2002	36
2003	40
2004	34
2005	34
2006	37
2007	25
2008	30
2009	31
2010	34
2011	37
2012	35
2013	33
2014	41
2015	40
2016	33
2017	35
2018	30
2019	34

While Jersey Village is certainly not the only community in Texas or the nation that is subject to the ebbs and flows of volunteer membership, on occasion membership does impact response times for the second arriving unit. This is shown in the orange and yellow lines below. In 2018, we did increase in our response times for first and second unit arrivals. However, as we are seeing the construction coming to an end in our city, you can see for the first few month of 2019, we have decreased our response times.



10 Year run data trend

	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
<b>Fire - County</b>	90	89	98	70	104	100	91	95	83	
<b>Fire - ETJ</b>	18	19	31	21	25	26	29	24	37	
<b>Fire - JV</b>	160	156	192	228	225	347	348	325	414	
<b>EMS - County</b>	36	38	52	37	23	46	8	15	16	
<b>EMS - ETJ</b>	39	48	45	39	28	40	40	56	45	
<b>EMS - JV</b>	707	720	726	661	634	648	607	652	717	
<b>Ambulance Transports</b>	442	481	495	499	450	445	432	467	517	
<b>Aid Received</b>	28	26	24	27	15	21	21	26	19	
<b>Aid Given</b>	129	127	148	61	59	55	37	40	33	
<b>Total Calls</b>	<b>1056</b>	<b>1070</b>	<b>1144</b>	<b>1055</b>	<b>1039</b>	<b>1207</b>	<b>1123</b>	<b>1187</b>	<b>1312</b>	

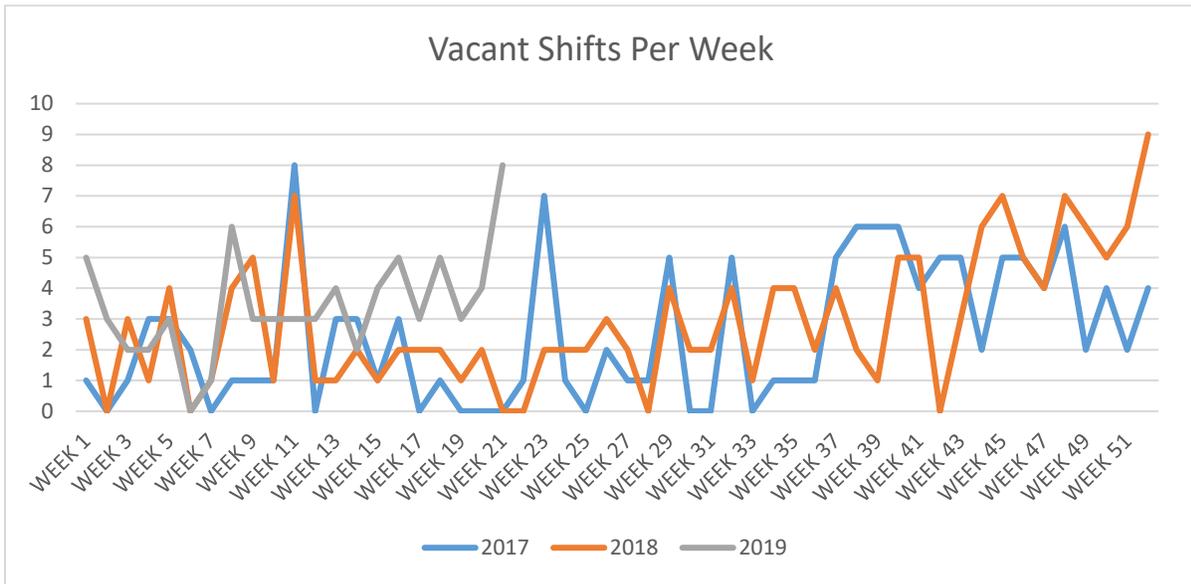
Current Supplement Status

Fire

- Boat Motor– Purchased / In Service
- Physicals – Completed – End of April
- Incentives – On going
- Volunteer wages - \$18,656 total spent to date. Volunteer average per call 6 personnel
  - That is an increase of about 1.5 people per call

### Fiscal Year 2020 Impacts

We are having issues with reliable part time staff. With part time staff they usually work 10 or 12 hours for us per day Monday through Friday from 6am-6pm. This is their second job as they have a full-time job with different fire departments. In 2017, we averaged about 2.5 vacant shifts each week, that number is up to 3.5 so far YTD.



We always have 1 Full Time person (the Captain) on duty. We have 3 part time people scheduled to assist the Captain. That allows for us to always have 4 people on duty. When the part time people don't show up the Fire Inspector and the Fire Chief fill in and go on runs. Sometimes that works out okay, but more frequently than not it detracts from them getting their regular work done. It also means we rely on volunteers during the day, which is also becoming tougher to do.

We are looking at the possibility of hiring 2 more full time people that would work day time only. This would allow us to cover day time shifts more responsibly and reduce the amount of part time staff that we depend on.

Bringing on two new full-time firefighters would cost us about \$180,000, but we could reduce our part time costs by about \$90,000 for a net increase to the general fund of \$90,000.

We will also be adding about \$4,500 to reprogram our radios.

### Future Fiscal Years

Currently we store the high-water rescue vehicle, the boat, and arrow sign outdoors. We want to look at the possibility of building a covered parking area for these assets in future years.

We will need to replace all our SCBA gear, masks, and bottles. We will apply for an AFG grant for this as well.

As standards for gear cleaning increase we will need to invest in a washer and dryer specifically built for bunker gear. This will be about \$25,000.

Implementation of computers in vehicles that integrates with CAD.

Vehicle Replacement Plan (Ambulance and Large Apparatus)

We may also look at getting a second military surplus truck, like our current high-water truck, to utilize for blocking traffic on the freeway during rain events and non-busy times.

## Public Works

The Public Works Department consists of several different areas. They are Public Works Administration Street Department, Community Development, Solid Waste, Fleet Services, Water, Sewer and Storm Water, and White Oak Bayou Joint Powers Board.

Currently the Public Works Director position is vacant. As we work to fill that position some of these goals and focuses may shift. There are several projects that have taken longer than they should have which we are bringing back on schedule.

The 2019 Administration focus was on the following areas:

- Monitor Flood Recovery Projects
- Ensure Capital Improvement Projects Are Completed as Planned
- Ensure Utilities Remain Compliant with Applicable Regulations
- Special Emphasis on the MS4 Program
- Continue to Monitor City Current and Out Year Needs

The 2020 Administration focus will include:

- Ensure Capital Improvement Projects Are Completed as Planned
- Ensure Utilities Remain Compliant with Applicable Regulations
- Initiate Next 5 Year MS4 Program
- Assess City Systems
- Automate Where Appropriate

The Department focused on four main areas when it came to streets in 2019:

- Improve Street Appeal
- Possible Street Project(s)
- Phase II Street Signs
- Normal Sidewalk and Street Repairs

The main areas of focus for 2020 will be:

- Improve Street Appeal
- Replace Aged Signage
- Bridge Maintenance and Cleaning
- Normal Sidewalk and Street Repairs
- Monitor Street Projects

The Community Development Office focused on the following in 2019:

- Improve Processes
- Evaluate Rates
- Recommend Ordinance Modifications
- Enforce Codes
- Reference Material

For 2020 the Community Development Office will focus on:

- Taking in documents digitally and reviewing them digitally
- Working with the Village Center Development
- Continue working on remediation of substandard buildings

Public Works Utilities priorities for 2019 included:

- Continue Street Sweeping
- Continued Rehabilitation of Castlebridge Treatment Plant
- SCADA System for Water Plant
- AMR Program – Phase IV
- Televiser Sewer and Storm System
- White Oak Bayou WWTP Upgrade

Capital Improvement Program updates from the utility fund:

- Phase III AMR Project Underway. Should be wrapped up this summer.
- Castlebridge WWTP Clarifier Improvements underway.
- SCADA being upgraded and installed at all water plants (On Going)
- Ground Storage Tanks bid opening May 5, 2019 will be awarded May 13. 180 days for completion.
- Sanitary sewer rehabilitation project - Camera – complete
- Storm Water rehabilitation project – Camera - Complete
- Philippine lift station cleaning - complete
- Power Panels at all water plants will be updated.
- Chloramine Conversion projects at Village and West

Utility Fund CIP items for 2020 are as follows:

- Rehab Sewer and Storm Sewer Lines
- Phase II White Oak Bayou
- Castlebridge Rehab (Completion)
- SCADA improvements
- Impact Fee Study
- West Road Water Tanks Rehabs and Painting

### Fiscal Year 2020 Impacts

Moving towards online permitting and review which is budgeted as part of the InCode 10 upgrade.

We will have a few small increases for some line items in Streets. We'll be asking for \$2,000 for training as we want to ensure people receive training for the equipment that we are buying. We will also be adding \$2,000 more in street signage.

In Fiscal Year 2021 we will want to look at redoing the walking bridge at Equador, as it could be impacted by the E100 project. We're estimating that to be \$30,000 right now.

We are not anticipating any major fiscal impacts for 2020, but project management is a major concern to make sure things continue to be done on time.

## Fleet

This upcoming year will be year 2 of our new fleet vehicle schedule. We will be purchasing new vehicles and selling the others on our auction website. We have recently started using a new auction site that is more cost effective for the city and is also helping us to see higher bids on the equipment and vehicles than in the past.

The estimates of the net cost of the program are still accurate for where we are today. We will budget about \$250,000 for the purchase of new vehicles and budget revenue for the sale of vehicles at about \$160,000 for a net cost of approximately \$90,000.

	Costs	Sale	Net Costs
2018	\$ 125,568	\$ 25,000	\$ 100,568
2019	\$ 247,398	\$ 159,741	\$ 87,657
2020	\$ 339,310	\$ 310,025	\$ 29,285
2021	\$ 482,517	\$ 426,245	\$ 56,272
2022	\$ 482,517	\$ 607,808	\$ (125,291)

Some of these vehicles are scheduled to be replaced in the next four years already, so it may not require as much of an upfront cost since we've been putting money away to purchase new vehicles.

We are looking at possibly buying new lifts for the Fleet Department. The lifts being evaluated would be mobile and big enough to lift all the equipment in our fleet, including the fire trucks. This is estimated at \$50,000. Fleet recently had a demo of them and were able to utilize them for a few days and they worked great. This could save us money from not having to move the old fixed lift from the current Taylor Road facility to the new one. We may also be able to pay for this out of the funds allocated for the new facility, depending on how bids for the build out come back.

## Parks and Recreation

The Parks and Recreation Department has three main divisions which are: Parks and Recreation, Building Maintenance, and Jersey Meadows Golf Course.

Overall in the department there are 23 Full Time Employees, and 45 (+/-) Part Time employees. They consist of:

- Director/Admin – 2 FT
- Golf Course
  - Golf Pro/Assist. Golf Pro/Pro Shop: 4 FT
  - Maintenance/Grounds: 9FT
  - Part Time Employees –
    - PRO SHOP (6)
    - CART ATTENDANTS (7)
    - STARTERS & MARSHALS (10)
- Building Maintenance – 1 FT
- Parks Maintenance – 7 FT
- Recreation and Events Coordinator – 1 FT
- Pool
  - Pool Manager/Asst. Pool Manager – 2 PT
  - Seasonal Staff – 12 – 15 PT

Some of the FY 2019 projects that have been our focus this year include:

### **Parks**

- Clark Henry Pool Fence – Completed (budgeted)
- Carol Fox Park Gazebo – Completed (budgeted)
- Carol Fox Park Awning – In Progress (budgeted)
- TPWD Trails Grant – Awaiting award notification (budgeted)
- Dog Park – In Progress Awaiting approval from HCFCFCD (budgeted)

### **Capital Improvements**

- Entrance Monuments – In Progress (budgeted)
- Clark Henry Park Pavilion Restrooms – In Progress (Parks CIP)
- Clark Henry Park Pool Painting – In Progress (Parks CIP)
- Clark Henry Pool Amenities – Completed (Parks CIP)
- Golf Course Clubhouse/Conv. Center – In Progress Will be out to bid May 15. (budgeted)

### **Golf Course**

- Driving Range – In progress
- Sand Trap Renovations – Completed
- Fencing along #10 – Completed
- Tree Project – Completed
- Drainage Improvements – In progress
- New Putting Green – In progress
- Chipping Green Renovations – In progress

### **Building Maintenance**

- Fire Department A/C Replacement Units – Will complete by end of fiscal year

Some of our goals include:

- Parks Department - Continue to make upgrades and safety improvements
- Parks Department – Keep up with current trends/demographics
- Golf Course – Continue growing revenues
- Facilities – Develop a long-term maintenance program.
- Implement the Comprehensive Plan.

Of course, those goals are also accompanied with some areas of concern:

- Aging facilities
- Accessibility/ADA
- Safety
- Maintenance budget
- Attracting new residents

### Fiscal Year 2020 Impacts

As we look to the next fiscal year there are several projects that we feel can benefit the community and improve efficiencies and operations in the various divisions.

Parks and Recreation:

- Parks Master Plan - \$70,000
- Pool House Remodel/Roof- \$48,000
- Shade structure for splash pad - \$35,000
- Dump Trailer - \$9,500
- Gator - \$13,000
- WIFI at Clark Henry Park/Pool - \$10,000

Golf Course:

- Front 9 Sand Bunker Renovations - \$48,000
  - We have 16 front 9 bunkers (12 reg. bunkers & 4 converting from grass to sand) Every 8 years we must renovate bunkers
- Lake & Pump House Beautification - \$15,000
  - Place two fountains in the pond, and landscape and fence around pumphouse.
- Driving Range Netting – \$30,000
- Cart path repairs - \$8,000
  - Have small areas that are pushed up and not level. Some areas are tight, and we'll make wider turns with materials.
- Tree moving/replacement - \$5,000
- Cart Barn Renovation - \$17,000
  - Painting, storage area inside, and landscaping and along view of new clubhouse.
- Aerator Machine - \$30,000
  - This is the one piece of equipment left as previously discussed with council
- Golf Maintenance Facility - \$18,000
  - New roof is needed. Constructing a pole barn to keep equipment covered.
- New putting green beautification – \$10,000
  - Have landscaping around the putting green and create a memorial space with pavers and have nice focal point before the first tee.

Building Maintenance:

- Garage door operator replacement at FD - \$10,000
- FD – Restroom Remodel - \$25,000
  - Still in the process of getting information for what type of remodel from FD.

Other areas of concern are:

- Aging facilities
- Expansion of the recreation division
- Expansion of the golf course division
- Vehicle Replacement Plan
- Salary and wages budget for our golf course staff
- Village Center
- Master parks plan findings

Future Fiscal Years

Two – Three Year Outlook

- Continue to explore recreational opportunities and potential revenue sources
  - Re-plaster and repair decking at the swimming pool
- Repair existing trails
- PD and FD – Continue to replace items with high efficiency use.
- Implementation of Parks Master Plan – Will help guide the department.
- Clubhouse and Convention Center
- Village Center – Parks/Trails/Connectivity
- Continue to budget for preventative maintenance items such as a/c unit replacement, garage door services, painting of facilities, etc.

Three – Five Year Outlook

- Expand trail network
- Facility Maintenance Plans
- Implementation of Parks Master Plan
- Clubhouse and Convention Center
- New playground equipment for parks (continuous)
- Village Center – Parks/Trails

## Homestead Exemptions

The Council has extensively looked at the implications of increasing the homestead exemptions, Over 65 Exemptions, and the Disability Exemption. If the Council wishes to make a change for the upcoming tax year, for taxes due in January 2020, we need to let the County know by July 1. So realistically this decision needs to be made at our June Council meeting on June 17<sup>th</sup>.

Increasing the Over 65 Exemptions would have the following impact:

<b>Increasing the Over 65 Exemption</b>				
Over 65 Amount	Additional Amount to be exempted	Loss of City Revenue	Average Property Tax Savings for Over 65 Homeowner	
\$ 50,000.00	\$ -	\$ -	\$ -	
\$ 55,000.00	\$ 3,600,000.00	\$ 26,730.00	\$ 37.13	
\$ 60,000.00	\$ 7,200,000.00	\$ 53,460.00	\$ 74.25	
\$ 65,000.00	\$ 10,800,000.00	\$ 80,190.00	\$ 111.38	
\$ 70,000.00	\$ 14,400,000.00	\$ 106,920.00	\$ 148.50	
\$ 75,000.00	\$ 18,000,000.00	\$ 133,650.00	\$ 185.63	
\$ 80,000.00	\$ 21,600,000.00	\$ 160,380.00	\$ 222.75	
\$ 85,000.00	\$ 25,200,000.00	\$ 187,110.00	\$ 259.88	
\$ 90,000.00	\$ 28,800,000.00	\$ 213,840.00	\$ 297.00	
\$ 95,000.00	\$ 32,400,000.00	\$ 240,570.00	\$ 334.13	
\$ 100,000.00	\$ 36,000,000.00	\$ 267,300.00	\$ 371.25	

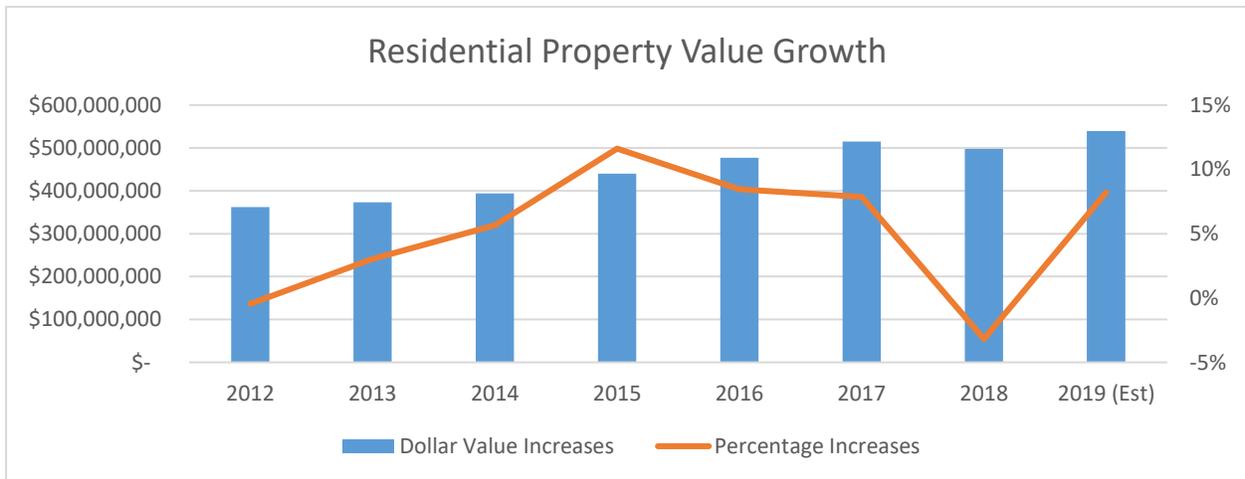
If we increased the disability exemptions it would have the following impact:

Increasing Disability Exemption To	Total Loss of City Revenue	Average Property Tax Savings for Homeowner
\$ 20,000.00	\$ -	\$ -
\$ 25,000.00	\$ 1,113.75	\$ 37.13
\$ 30,000.00	\$ 2,227.50	\$ 74.25
\$ 35,000.00	\$ 3,341.25	\$ 111.38
\$ 40,000.00	\$ 4,455.00	\$ 148.50
\$ 45,000.00	\$ 5,568.75	\$ 185.63
\$ 50,000.00	\$ 6,682.50	\$ 222.75
\$ 55,000.00	\$ 7,796.25	\$ 259.88
\$ 60,000.00	\$ 8,910.00	\$ 297.00
\$ 65,000.00	\$ 10,023.75	\$ 334.13
\$ 70,000.00	\$ 11,137.50	\$ 371.25
\$ 75,000.00	\$ 12,251.25	\$ 408.38

If we increased the homestead exemption across the board it would look like

Increasing Homestead Exemption by	Average Property Tax Savings for Homeowner	Total Loss of City Revenue
1%	\$ 21.37	\$ 40,380
2%	\$ 42.73	\$ 80,761
3%	\$ 64.10	\$ 121,141
4%	\$ 85.46	\$ 161,521
5%	\$ 106.83	\$ 201,901
6%	\$ 128.19	\$ 242,282
7%	\$ 149.56	\$ 282,662
8%	\$ 170.92	\$ 323,042
9%	\$ 192.29	\$ 363,423
10%	\$ 213.65	\$ 403,803
11%	\$ 235.02	\$ 444,183
12%	\$ 256.38	\$ 484,563

Here is the trend of the Residential Property Value Growth



If the Council would like to increase any of these exemptions now would be a good time to discuss this. We could bring the appropriate ordinance forward at the June Council meeting.

## Elevations, Buyouts, or Mitigation Reconstruction

As I look to the upcoming FY19 round of home elevations and buyouts I think we should look strongly at Jersey Drive from Lakeview to the pool. This is 32 homes. According to the Long Term Flood Recovery Plan (LTFRP) all of these homes could be flooded in a 100 year flood, and 14 homes could flood in a 50 year event. Of these 32 homes 13 are Repetitive Loss, 8 are Severe Repetitive Loss, and 11 are neither.

If the City applies for a grant for these 32 homes to be elevated the estimated city cost share would be approximately \$868,500.

In 2018 these homes have a collective total house value of \$4,444,481 and land value of \$2,838,472 for a total market value of \$7,421,919 as per HCAD.

The Average home value is \$138,890. I've looked at some of the home values in the Enclave, the homes that were recently built by David Weekly. The average home value there is \$257,000. This does not include land value. If we replaced all of the homes on Jersey Drive with a new home appraised at \$257,000 the city would see approximately \$25,000 in new taxes every year or approximately \$777 per home.<sup>1</sup>

For every \$100,000 in new home value (ie. Going from \$257,000 to \$357,000) it would add about \$22,000 in new property tax revenue for us.

If we were to demolish all 32 homes at once it would mean about a \$35,000 loss in revenue to the city for that year.

I'd like to propose to the council for discussion the possibility of trying to tear down and rebuilds of these homes. A plan of action would include surveying current home owners to gauge their interest and then draft an RFQ for potential home builders to submit their qualifications and interest in the project based upon the number of homes that have expressed interest. I propose the city put in \$1 million towards this project, which is only slightly under what the city would spend on home elevations.

This is for discussion purposes at this meeting. I'd love to get Council thoughts and feedback on this out of the box approach.

---

<sup>1</sup> Assumes only a 8% Homestead exemption

## Capital Improvement Plan

Maintaining a comprehensive and solid Capital Improvement is vital for the continued health of our departments. It also ensures we are putting away money for large projects as we go, so when the projects happen we can pay with cash rather than having to go through the time and expense of issuing a bond and then having to pay interest as well.

While these are the areas staff has identified that we should look at for CIP, the Comprehensive Plan identifies several areas that need to be addressed over the next few years. If the Council feels one of these areas should be looked at instead of or in addition to the areas identified by staff, we welcome that discussion.

For Fiscal 2020 we have the following projects on the CIP.

Item No.	Projects by Type	Year 1
		Proposed 2019 - 2020
<b>SANITARY SEWER TREATMENT AND COLLECTION IMPROVEMENTS</b>		
2	Rehabilitation/Repair Sanitary Sewer Lines	500,000
6	Rehabilitation/Repair Storm Water Lines	200,000
7	White Oak Bayou Treatment Plant (40.63% City Share)	380,000
8	Impact Fee Study	40,000
	<b>Total for Sanitary Sewer Improvements</b>	<b>\$ 1,120,000</b>
<b>WATER PRODUCTION/DISTRIBUTION IMPROVEMENTS</b>		
3	SCADA System Upgrades	100,000
4	Village Water Plant - Power Panel Retrofit	200,000
10	Seattle Water Plant - CL2/Chloramines Conversion	75,000
16	West Road Water Plant - GST - HPT Recoating	175,000
19	Impact Fee Study	40,000
	<b>Total for Water Improvements</b>	<b>\$ 590,000</b>
	<b>Total Utility Fund Improvements</b>	<b>\$ 1,710,000</b>
<b>STREET AND DRAINAGE IMPROVEMENTS</b>		
2	Long Term Flood Recovery Program - Wall St/Berm	
3	Long Term Flood Recovery Program - E127	
4	Long Term Flood Recovery Program - Elevation/Buyout	2,000,000
5	Entrance, Gateway, Marquee Signs and Wayfinding	1,000,000
6	Street Panels Replacement (2)	105,000
7	Seattle Street Project (Senate West to dead end)	1,038,000
26	Wall	2,024,900
	<b>Total for Street Improvements</b>	<b>\$ 6,167,900</b>
<b>GENERAL COMMUNITY IMPROVEMENTS</b>		
1	New City Hall (Moved to 2020 & 2021)	4,000,000
4	Facility Improvements	50,000
5	Park Improvements	50,000
9	A/V System	12,000
10	Paint EMS Bay floor and walls	22,000
11	Parks Master Plan	60,000
	<b>Total General Community Improvements</b>	<b>\$ 4,194,000</b>
	<b>Total General Obligation Fund Improvements</b>	<b>\$ 10,361,900</b>
	<b>Grand Total All Funds</b>	<b>\$ 12,071,900</b>

Comprehensive Plan Recommendations

## Future Land Use Recommendations

DESCRIPTION	SHORT TERM	MID TERM	LONG TERM /ON GOING	BUDGET	Assigned To	Due Date	Completed Date	Completed Notes
Establish a zoning overlay district for the Highway 290 corridor.				\$	Christian	Aug-19		
Review existing development codes to identify incompatibility with the vision and desired uses (higher quality restaurants, services, and entertainment).				\$		Tentative FY19		
Compile all relevant demographic data regarding the economy of the City and update at least annually.				\$	Austin	Annually in April	Annually in April	
Adopt a sexually-oriented business ordinance prohibiting such uses in the extraterritorial jurisdiction (ETJ).				\$	Cannot legally do per Local Gov't Code 243.003		Oct. 2017	Oct. 2017
Conduct a full cost of service and revenue generation analysis for annexation of the extraterritorial jurisdiction (ETJ).				\$	Austin, Isabel, Kevin, Eric Martin	FY21		
Promote aesthetically pleasing designs for retail and commercial land uses that are located at major intersections as destinations in their own right, but also as corridor framing uses.				\$	Austin	Mar-18	Annually	
Consider mixed use development, combining residential and nonresidential uses.				\$		FY20		
Promote redevelopment and land use patterns that reduce the number and length of auto trips and support walking and bicycling. Encourage friendly, walkable environments within key destination areas of the community by offering incentives to developers such as reduced parking requirements.				\$		FY21		
The City's Mayor will continue to coordinate meetings with Harris County Flood Control District.				\$		Ongoing		
Ensure a fire service rating equivalent to the city's current rating is maintained.				\$\$		Ongoing		

## Transportation & Circulation Recommendations

DESCRIPTION	SHORT TERM	MID TERM	LONG TERM /ON GOING	BUDGET	Assigned To	Due Date	Completed Date	Completed Notes
Develop neighborhood pedestrian connections through a trail system. Acquire/secure land needed for initial paths of trail system. Utilize existing bayous and conveyance channels to help expand the trail system if necessary.				\$\$\$		FY20		
Explore TxDOT funding opportunities for multi-modal transportation alternatives.				\$	Parks/Rec Dir, Kevin	FY19		
Conduct a corridor pedestrian mobility study to identify specific corridor deficiencies and prioritize potential improvements.				\$	Jim, Kevin, P/R	5/1/2018	May-18	
Prioritize sidewalk improvement areas based upon propensity to generate pedestrian traffic, with safe routes to schools and safe routes to transit of highest priority.				\$\$	Jim, Kevin, P/R	5/1/2018	Annually with budget	
Create an enhanced pedestrian environment along key entry roadways and those with adjacent residential development to encourage walking to local retail and service destinations, especially along Jones Road, Jersey Meadows Drive, and Castlebridge Drive.				\$	Kevin/Christian			
Encourage the County to connect Taylor Road west of the extraterritorial jurisdiction (ETJ) to provide better access for future development.				\$\$\$	Austin/Kevin			
Perform analysis to determine viability of Jersey Meadows extension.				\$	Kevin	FY19	Jan-19	2019 the Council

## Economic Development Recommendations

DESCRIPTION	SHORT TERM	MID TERM	LONG TERM /ON GOING	BUDGET	Assigned To	Due Date	Completed Date	Completed Notes
Establish a 380 grant program to reimburse a portion of the costs associated with updating building facades and landscaping to new standards.				\$\$\$	Austin	Jun-17	Jun-17	Policies in place
Consider the creation of a Tax Increment Reinvestment Zone (TIRZ) as a financing mechanism for upgraded public improvements in partnership with redeveloping properties.				\$	Austin	Jul-17	Jul-17	TIRZ In Place
Consider creation of a municipal management district (MMD) to fund corridor enhancements and on-going maintenance.				\$	Austin	Aug-19		
Encourage development of desired office, retail, service, and entertainment venues through the use of tax abatement, TIRZ, or 380 agreements.				\$\$\$	Austin	Aug-18	Aug-18	Reach out to Realtors/Developers
Identify and target underserved retail market segments.				\$	Austin	Annually	Ongoing in October	ID in Oct 2017
Prepare marketing materials highlighting the assets and advantages of Jersey Village.				\$	Austin	FY20		
Establish working relationships with commercial brokerages.				\$	Austin	Ongoing		
Develop and implement an expanded Marketing Plan for the Jersey Meadow Golf Course.				\$	Matt Jones, P/R Dir	Jan-20		
Assemble a package detailing the Jersey Village development process and available incentives.				\$	Austin/Christian	Jun-19	Incentives Done.	Dev. Packet in the works
Establish a business-owners council as a resource learning about the needs of business and communicating the City's goals to the business community.				\$	Austin	FY21		
Procure an Economic Development Consultant to be considered by city management and the City Council.				\$	Austin	FY22		
Identify potential redevelopment sites and create proposal packages to incentivize developers.				\$\$	Austin	FY20		

## Parks, Recreation & Open Space Recommendations

DESCRIPTION	SHORT TERM	MID TERM	LONG TERM /ON GOING	BUDGET	Assigned To	Due Date	Completed Date	Completed Notes
Update the 2007 parks and open space master plan, and include a trails master plan to recommend potential trail routes and expansion with potential funding options.				\$	P/R Director	FY20		
Explore future funding potential to acquire additional park space based on parks and open space master plan.				\$\$	P/R Director	FY22		
Review underutilized open spaces and convert to local mini-parks.				\$\$	P/R Director	FY21		
Review and consider additional park improvements such as a splash pad and dog parks.				\$	P/R Director	FY18	Splash pad done. Dog Park planned.	More items to be ID'd in Master Plan
Update City's pool facility with new equipment, slides, a potential splash pad, and buildings.				\$\$	P/R Director	FY22		
Explore potential environmental education programs with CFISD centered around the bayous and water quality.				\$	Kevin			
Explore potential community volunteer opportunities to support the parks and recreation program.				\$	P/R Director			
Coordinate with HCFCD on future trail connectivity along White Oak Bayou.				\$	P/R Director			

## Community Character Recommendations

DESCRIPTION	SHORT TERM	MID TERM	LONG TERM /ON GOING	BUDGET	Assigned To	Due Date	Completed Date	Completed Notes
Prepare a landscape master plan for the design of City corridors and entrances with a consistent, identifiable character.				\$		Feb-18	18-Feb	Approved by Council
Incorporate City logo into entrance sign designs.				\$	Austin/Jason	FY20		
Design and implement Hwy 290 gateways according to TxDOT standards to highlight the entrance to the City.				\$\$	Austin/Jason	FY20		
Explore strategic public/private partnerships with local businesses to encourage beautification efforts of their properties.				\$	Austin	Jun-18	Outreach happening annually.	
Review code enforcement procedures for their effectiveness, and make necessary changes.					Gordon	Jun-18		
Prepare a visual assessment survey of City corridors to identify problem areas that negatively impact community character and identify remedies/action plans available to address concerns.				\$	Gordon	FY19		
Partner with Trees for Houston or other organizations that can provide assistance in planting trees.				\$	P/R Dir	FY19	Mar-19	
Consider a more stringent tree preservation ordinance to protect existing tree resources.				\$		Dec-19		
Promote increase canopy along streets, parks, and open spaces.				\$\$		FY22		
Conduct a branding study to reinforce the City's community character and marketing approach.				\$	Austin	Feb-18	18-Feb	Approved by Council
Explore potential logo application to proposed city entrance signage.				\$\$	Austin	Feb-18	18-Feb	Approved by Council
Educate citizens on code enforcement requirements. Communicate status reporting of violations and corrections to the community.				\$	Gordon	Ongoing	Regular JV Star articles.	Also reporting on website.
Information shared could be related to general types of violations, clearance rates, average time to contact, etc.				\$	Gordon	Ongoing	Regular JV Star articles.	
Conduct a wayfinding signage master plan to explore potential thematic signs unique to the City to include street signs, directional, and facility signs.				\$	Austin	Feb-18	18-Feb	Approved by Council

City Council Work Session Meeting Packet for the Meeting to be held on May 10, 2019

Community Facilities Recommendations								
DESCRIPTION	SHORT TERM	MID TERM	LONG TERM /ON GOING	BUDGET	Assigned To	Due Date	Completed Date	Completed Notes
Conduct a comprehensive study to evaluate, upgrade or replace all city facilities where employees work, with an emphasis on city hall, to bring them to a standard of quality that is appropriate for the community.				\$\$\$	Council opted to not conduct this study in Summer of 2017.			
Update and maintain existing public facilities to maximize usefulness, before constructing newer facilities.				\$\$\$\$	Facilities Manager	Ongoing		
Develop a long-term maintenance program to ensure adequate maintenance of existing and proposed facilities.				\$	Facilities Manager	Oct-19		
Promote and improve Golf Course facilities and operations.				\$	Matt Jones	Jan-20		

**CITY OF JERSEY VILLAGE  
SCHEDULE OF BUDGET PREPARATION AND ADOPTION  
2019-2020 FISCAL YEAR BUDGET**

DATE	ACTION	TASK LEADER
Thursday, April 18	Staff Retreat	City Manager & Staff
April – May	Staff Development of Preliminary Capital Improvements Plan	City Manager & Staff
April – May	Staff Development of Estimated Base Budget	City Manager & Staff
Friday, May 10	Council/Staff Retreat: Define Goals and Objectives for next fiscal year, Review Five Year Financial Plan; Final Budget Policy Statement	City Council City Manager & Staff
Monday, June 3	Vehicle Replacement Schedule Submitted to City Manager & Finance Director	Public Works Dir.
Monday, June 10	Budget Manuals and Detail Forms Distributed to Departments	Director of Finance
Monday, June 10	Budget Planning Worksheets Distributed to Departments	Director of Finance
Monday, June 17	Proposed Salary Schedule Submitted to Finance	Personnel
Wednesday, June 12	Revenue Budget Submitted to City Manager	Finance Director
June 10-14	Preparation of Department Budgets	City Manager & Staff
Wednesday, June 12	Data Input of Budget Planning Worksheet for Preliminary Base Budget Planning Report	Department Heads
Friday, June 14	Finance Issues First Draft of Base Budget Planning Report to Departments	City Manager & Finance Director
Wednesday, June 19	Submittal of Supplemental Decision Packages (Blue Sheets) to Finance Director	Department Heads
June 19-June 21	Data Input from Supplemental Decision Package Sheets (Blue Sheets) for Budget Planning Report (Yellow Sheets)	Finance Department
Friday, June 21	Finance Issues Second Draft of Base Budget Planning Report to Departments	City Manager & Finance Director
June 24-June 28	Department Budget Review Sessions with City Manager	City Manager & Staff
Monday, July 1	Final Crime Control Budget Detail Submitted to City Manager	Finance Director & PD
Monday, July 1	Final Salary Schedule Submitted to City Manager and Finance	Personnel
Wednesday, July 3	Proposed Budget Document Completed	City Manager
Wednesday, July 3	Proposed Budget and Budget Workbook Submitted to City Council (at least 45 days before end of fiscal year)	City Manager
July 15-17 at 6:00 P.M.	Budget Review by Council and Crime Control	City Council
Tuesday July 16, at 6:00 PM	City Council call for Public Hearing on Crime Control District on Monday August 19 <sup>th</sup> 2019 and City Budget Monday September 16 2019	City Council
Tuesday, July 16 at 6:00 P.M.	JVCCPD Board Meeting (Call for Public Hearing) 7:00 P.M. August 19 <sup>th</sup> 2019	City Manager & Staff
Monday, August 12	Revised Budget Completed and sent to City Council	City Manager & Staff
Mon, August 19 - 7pm	JV CCPD Board will conduct Public Hearing on Proposed Budget and Adopted Budget	JVCCPD Board
Mon, August 19 - 7pm	City Council will conduct public hearing on CCPD budget and adopt CCPD Budget	City Council
Mon, August 19 - 7pm	City Council Meeting: Final City Council Instructions/Decisions on Proposed Budget	Residents City Council City Manager & Staff
Friday, August 23?	Per HCAD probability that Chief Appraiser will certify tax roll (not certain)	HCAD
August 26-28	Calculation of effective and rollback tax rate (depends on HCAD)	Finance Director
Wednesday August 28?	Send to Houston Chronicle Newspaper publication of effective and rollback tax rates, statement and schedules, submission to governing body (Council) depends on HCAD	City Secretary
Friday, August 30	Proposed Budget Filed with City Secretary (31 days before tax rate adoption)	Finance Director
Wednesday, September 4	Publication of Chapter 140.010 Notice (Effective and Rollback tax rates, Notice of tax increase) Depends on HCAD	City Secretary
Wed, September 4	Publication of Public Hearing for City Budget	City Secretary
Monday Sept 16 7:00 P.M.	Conduct Public Hearing on Proposed City Budget and Adopt Budget	Residents, City Council City Manager and Staff
Tuesday, September 16	File Final Adopted Budget with City Secretary	City Manager & Finance Director
<b>Friday, September 20</b>	Post Supplemental Notice Requirements on website and TV (Tax Code 26.065)	City Secretary and Bob Blevins
Tuesday, October 1 <sup>st</sup>	Budget Year Begins	
Tuesday, October 1 <sup>st</sup>	File Copy of Adopted Budget with County Clerk	City Secretary
<b>Monday October 7 at 7:00 P.M.</b>	First public hearing on tax increase (if needed)	Residents, City Council City Manager & Staff
<b>Monday Oct. 14th at 7pm</b>	Second Public Hearing on tax increase (if needed)	Residents City Council City Manager & Staff
<b>Monday Oct 21 at 7pm</b>	Adoption of Tax Rate, Utility Rates, and other Rates (as necessary)	Residents City Council City Manager & Staff

City Council Work Session Meeting Packet for the Meeting to be held on May 10, 2019



# Harris County Appraisal District

13013 Northwest Freeway  
Houston TX 77040  
Telephone: (713) 812-5800

P.O. Box 920975  
Houston TX 77292-0975  
Information Center: (713) 957-7800



## Office of Chief Appraiser

Honorable Justin Ray  
Mayor  
City of Jersey Village  
16327 Lakeview Drive  
Jersey Village, TX 77040-2029

April 30, 2019

### Board of Directors

Pete Pape, Chairman  
Ann Harris Bennett, Secretary  
*Tax Assessor-Collector, Ex-Officio Director*  
Glenn E. Peters, Assistant Secretary  
Wanda Adams, Director  
Al Odom, Director  
Jim Robinson, Director  
Mike Sullivan, Director

### Chief Appraiser

Roland Altinger  
Deputy Chief Appraiser  
Jason Cunningham  
Taxpayer Liaison Officer  
Teresa S. Terry

Re: 2019 Certified Estimates

Dear Mayor Ray:

As required by Texas Tax Code Sec. 26.01(e), we have prepared an estimate of taxable value for the above taxing jurisdiction for 2019. While this estimate is based on information currently available to us, some of the data needed for accuracy is not yet available. For example, in the area of business and industrial personal property, the extended date for property owners to file their annual renditions is May 1, and some will delay their filing until the good cause deadline of May 16.

While we have taken our best estimate of potential hearing loss into account, protests for 2019 are in the process of being received and reductions made in the ARB protest hearing process during the next several months could cause a further reduction in value. Also, if fewer protests are filed, your value could possibly be higher.

Your final taxable value will also be impacted by late-filed exemption applications, late applications for productivity valuation, correction motions under Tax Code Sec. 25.25, and possible post-ARB appeals through binding arbitration, appeals to district court, or appeals to the State Office of Administrative Hearings.

Given these limitations, the estimated 2019 taxable value for the taxing unit identified above is:

**\$1,124,588,253**

The enclosed summary report gives a breakdown of this estimate by property category.

Please do not hesitate to contact your HCAD jurisdiction coordinator or my office if you have questions regarding this estimate or other matters affecting appraisal district operations.

Sincerely,

Roland Altinger  
Chief Appraiser

City Council Work Session Meeting Packet for the Meeting to be held on May 10, 2019

**Jersey Village**  
**2019 Certified Estimate of Taxable Value**



Major Property Category	2018 Taxable Value	Percent Change	Projected 2019 Taxable Value
Residential & Rural Improved	531,196,257	1.50%	539,144,015
Apartments	103,475,540	8.88%	112,659,822
Commercial	259,671,902	6.22%	275,823,494
Vacant Land	27,126,329	-16.41%	22,675,848
Industrial	4,116,385	9.12%	4,492,005
Utility	8,487,634	1.20%	8,589,273
Commercial Personal	140,020,032	5.81%	148,154,076
Industrial Personal	12,858,133	1.49%	13,049,719
All Other Property	0	0.00%	0

<b>Projected 2019 Taxable Value</b>	<b>1,086,952,212</b>	<b>3.46%</b>	<b>1,124,588,253</b>
-------------------------------------	----------------------	--------------	----------------------

**Projected 2019 Taxable Value Range**

<b>Accuracy +/- 5%</b>	<b>1,068,358,840</b>	<b>To</b>	<b>1,180,817,666</b>
------------------------	----------------------	-----------	----------------------

City Council Work Session Meeting Packet for the Meeting to be held on May 10, 2019

**TABLE 1  
FIVE YEAR FINANCIAL PROJECTION: GENERAL FUND**

CITY OF JERSEY VILLAGE, TEXAS

	PRIOR YEAR ACTUAL 2017-2018	ADOPTED BUDGET 2018-2019	CURRENT PROJECTED 2018-2019	YEAR 1 PROPOSED 2019-2020	YEAR 2 PROJECTED 2020-2021	YEAR 3 PROJECTED 2021-2022	YEAR 4 PROJECTED 2022-2023	YEAR 5 PROJECTED 2023-2024
<b>BEGINNING FUND BALANCE</b>	\$ 17,266,799	\$ 16,528,793	\$ 16,528,793	\$ 13,699,419	\$ 10,125,019	\$ 8,063,330	\$ 9,951,706	\$ 12,387,247
<b>REVENUES:</b>								
PROPERTY TAXES	\$ 5,468,363	\$ 6,705,000	\$ 6,700,000	\$ 6,934,500	7,003,845	7,073,883	7,144,622	7,216,069
SALES TAXES	3,158,223	3,000,000	3,000,000	3,150,000	3,244,500	3,341,835	3,442,090	3,545,353
SALES TX-PTY TX REDUCTION	1,578,814	1,500,000	1,500,000	1,600,000	1,648,000	1,697,440	1,748,363	1,800,814
OTHER TAXES	642,554	647,000	650,000	800,000	824,000	848,720	874,182	900,407
FINES & WARRANTS	1,009,765	968,700	990,000	990,000	1,019,700	1,050,291	1,081,800	1,114,254
FEES	238,846	390,350	390,000	370,850	381,976	393,435	405,238	417,395
LICENSES & PERMITS	126,064	164,100	164,100	160,000	164,800	169,744	174,836	180,081
INTEREST EARNED	336,639	250,000	350,000	300,000	309,000	318,270	327,818	337,653
CRIME CONTROL DISTRICT REIMBURSEMENT	1,104,782	1,228,786	1,540,786	900,000	936,178	963,302	991,239	1,020,854
COURT SECURITY AND TECHNOLOGY	44,400	46,000	46,000	46,920	48,328	49,777	51,271	52,809
TRANSFER FROM MOTEL TAX	17,000	17,500	17,500	17,850	18,386	18,937	19,505	20,090
TRANSFERS FROM UTILITY FUND	550,000	560,000	560,000	550,000	566,500	583,495	601,000	619,030
MISCELLANEOUS REVENUES	76,915	169,000	160,000	50,000	51,500	53,045	54,636	56,275
OTHER AGENCY REVENUES	191,442	500,000	5,693,000	500,000	-	-	-	-
<b>TOTAL ANNUAL REVENUES</b>	\$ 14,543,807	\$ 16,146,436	\$ 21,761,386	\$ 16,370,120	\$ 16,216,712	\$ 16,562,175	\$ 16,916,600	\$ 17,281,084
<b>TOTAL AVAILABLE FUNDS</b>	\$ 31,810,606	\$ 32,675,229	\$ 38,290,179	\$ 30,069,539	\$ 26,341,731	\$ 24,625,505	\$ 26,868,306	\$ 29,668,331
<b>EXPENDITURES:</b>								
ADMINISTRATIVE SERVICES	\$ 546,817	\$ 597,095	\$ 590,000	\$ 601,800	\$ 619,854	\$ 638,450	\$ 657,603	\$ 677,331
LEGAL/OTHER SERVICES	1,560,858	1,697,139	6,886,839	1,690,000	1,740,700	1,792,921	1,846,709	1,902,110
INFORMATION TECHNOLOGY	474,450	640,553	640,000	652,800	672,384	692,556	713,332	734,732
PURCHASING	20,344	21,600	21,600	22,000	22,660	23,340	24,040	24,761
ACCOUNTING	305,882	327,343	327,000	333,540	343,546	353,853	364,468	375,402
CUSTOMER SERVICES	125,289	142,085	142,000	144,840	149,185	153,661	158,271	163,019
MUNICIPAL COURT	353,171	407,663	407,000	415,140	427,594	440,422	453,635	467,244
POLICE	2,492,734	2,902,171	3,214,721	3,279,015	3,377,386	3,478,707	3,583,068	3,690,560
COMMUNICATIONS	668,845	774,911	770,000	785,400	808,962	833,231	858,228	883,975
FIRE DEPARTMENT	1,173,206	1,370,262	1,370,000	1,397,400	1,439,322	1,482,502	1,526,977	1,572,786
PUBLIC WORKS	218,064	232,681	230,000	234,600	241,638	248,887	256,354	264,044
COMMUNITY DEVELOPMENT	406,890	469,219	465,000	474,300	488,529	503,185	518,280	533,829
STREETS	550,328	660,950	660,000	673,200	693,396	714,198	735,624	757,693
BUILDING MAINTENANCE	342,856	289,361	285,000	290,700	299,421	308,404	317,656	327,185
SOLID WASTE	410,544	436,568	436,000	444,720	458,062	471,803	485,958	500,536
FLEET SERVICES	402,169	433,973	430,000	438,600	451,758	465,311	479,270	493,648
PARKS AND RECREATION	767,877	905,678	900,000	918,000	945,540	973,906	1,003,123	1,033,217
CONTINGENCIES TO BRING PROPOSED BUDGET TO CURRENT BUDGET LEVELS				\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL EXPENDITURES</b>	\$ 10,820,326	\$ 12,309,252	\$ 17,775,160	\$ 12,796,055	\$ 13,179,937	\$ 13,575,335	\$ 13,982,595	\$ 14,402,073
<b>FUND BALANCE</b>	\$ 20,990,280	\$ 20,365,977	\$ 20,515,020	\$ 17,273,483	\$ 13,161,794	\$ 11,050,170	\$ 12,885,711	\$ 15,266,258
<b>INTERFUND ACTIVITY</b>								
TRANSFER TO GOLF COURSE FUND	\$ 110,090	\$ 634,067	\$ 634,067					
TRANSFER TO COMPUTER CAPITAL USER FEE	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000				
TRANSFER TO CAPITAL IMPROVEMENTS FUND	\$ 3,750,000	\$ 5,455,000	\$ 5,455,000	\$ 6,600,000	\$ 4,600,000	\$ 600,000		
TRANSFER TO EQUIPMENT PURCHASE CONT	\$ 19,600	\$ 175,570	\$ 175,570					
TRANSFER TO EQUIPMENT USER FEE	\$ 287,682	\$ 268,349	\$ 268,349	\$ 268,349	\$ 268,349	\$ 268,349	\$ 268,349	\$ 268,349
TRANSFER TO TECHNOLOGY PURCHASE CONT	\$ 15,975	\$ 2,500	\$ 2,500					
TRANSFER TO TECHNOLOGY USER FEE	\$ 228,140	\$ 230,115	\$ 230,115	\$ 230,115	\$ 230,115	\$ 230,115	\$ 230,115	\$ 230,115
<b>TOTAL INTERFUND TRANSFERS</b>	\$ 4,461,487	\$ 6,815,601	\$ 6,815,601	\$ 7,148,464	\$ 5,098,464	\$ 1,098,464	\$ 498,464	\$ 498,464
<b>FUND BALANCE AFTER TRANSFERS</b>	\$ 16,528,793	\$ 13,550,376	\$ 13,699,419	\$ 10,125,019	\$ 8,063,330	\$ 9,951,706	\$ 12,387,247	\$ 14,767,794
90-DAY OPERATING RESERVE	\$ 2,705,081	\$ 3,077,313	\$ 4,443,790	\$ 3,199,014	\$ 3,294,984	\$ 3,393,834	\$ 3,495,649	\$ 3,600,518
<b>AVAILABLE FUNDS (Cash on Hand)</b>	\$ 13,823,712	\$ 10,473,063	\$ 9,255,629	\$ 6,926,006	\$ 4,768,346	\$ 6,557,872	\$ 8,891,599	\$ 11,167,276

City Council Work Session Meeting Packet for the Meeting to be held on May 10, 2019

**TABLE 2  
FIVE YEAR FINANCIAL PROJECTION: DEBT SERVICE  
CITY OF JERSEY VILLAGE, TEXAS**

	PRIOR YEAR ACTUAL 2017-2018  TAX YEAR 2017	CURRENT PROJECTED 2018-2019  TAX YEAR 2018	YEAR 1 PROPOSED 2019-2020  TAX YEAR 2019	YEAR 2 PROJECTED 2020-2021  TAX YEAR 2020	YEAR 3 PROJECTED 2021-2022  TAX YEAR 2021	YEAR 4 PROJECTED 2022-2023  TAX YEAR 2022	YEAR 5 PROJECTED 2023-2024  TAX YEAR 2023
<b>DEBT SERVICE:</b>							
G. O. SERIES-2003 (STREET RECONSTRUCTION)	-	-	-	-	-	-	-
G. O. SERIES-2007(STREET RECONSTRUCTION)	311,672	-	-	-	-	-	-
C. O. 2000 (GOLF COURSE)	-	-	-	-	-	-	-
G. O. SERIES 2012 (REFUNDING BONDS)	1,003,650	1,016,550	1,019,425	1,031,975	1,043,325	866,325	496,825
C.O. 2015 (290 EXPANSION)	891,150	-	-	-	-	-	-
G.O SERIES -2016 REFUNDING	191,950	498,850	497,600	486,350	483,525	656,300	1,030,375
AUDITORS ADJUSTMENTS							
MAINTENANCE FEE	9,000	9,000	9,000	9,000	9,000	9,000	9,000
<b>TOTAL PROJECTED DEBT SERVICE</b>	<b>\$ 2,407,422</b>	<b>\$ 1,524,400</b>	<b>\$ 1,526,025</b>	<b>\$ 1,527,325</b>	<b>\$ 1,535,850</b>	<b>\$ 1,531,625</b>	<b>\$ 1,536,200</b>
<b>I &amp; S TAX RATE</b>	<b>0.211021</b>	<b>0.126099</b>					
<b>M &amp; O TAX RATE</b>	<b>0.531479</b>	<b>0.616401</b>					
<b>COMBINED TAX RATE</b>	<b>0.7425</b>	<b>0.7425</b>					

**TABLE 3**  
**FIVE YEAR FINANCIAL PROJECTION: UTILITY FUND DIVISIONS 45 & 47 OPERATIONS AND DEBT SERVICE**  
 CITY OF JERSEY VILLAGE, TEXAS

FOR PERIODS SHOWN	PRIOR YEAR ACTUAL 2017-2018	ADOPTED BUDGET 2018-2019	CURRENT PROJECTED 2018-2019	YEAR 1 PROPOSED 2019-2020	YEAR 2 PROJECTED 2020-2021	YEAR 3 PROJECTED 2021-2022	YEAR 4 PROJECTED 2022-2023	YEAR 5 PROJECTED 2023-2024
BEGINNING FUND BALANCE	\$ 10,935,326	\$ 11,280,612	\$ 11,280,612					
BEGINNING BALANCE OF CURRENT ASSETS MINUS CURRENT LIAB		\$ 4,921,305	\$ 4,921,305	\$ 2,595,747	\$ 1,288,339	\$ 772,839	\$ 210,954	\$ 374,256
<b>REVENUES:</b>								
WATER SERVICE	\$ 3,004,006	\$ 2,900,000	\$ 2,900,000	\$ 2,850,000	\$ 3,021,000	\$ 3,202,260	\$ 3,394,396	\$ 3,598,059
SEWER SERVICE	1,459,072	1,400,000	1,400,000	1,442,000	1,470,840	1,500,257	1,530,262	1,560,867
WATER AUTHORITY FEE	5,288	15,000	8,000	8,000	8,000	8,000	8,000	8,000
CREDIT CARD FEES	7,969	5,000	8,000	8,000	8,000	8,000	8,000	8,000
INTEREST EARNED	65,945	50,000	90,000	61,000	62,830	64,715	66,656	68,656
TRANSFER FROM IMPACT FEES	-	-	-	-	-	-	-	-
TRANSFER FROM GENERAL FUND	-	-	-	-	-	-	-	-
SALES OF ASSETS	-	7,500	7,500	-	-	-	-	-
PENALTIES & ADJUSTMENT	32,639	25,000	30,000	25,000	20,000	20,000	20,000	20,600
MISCELLANEOUS	30,807	25,000	25,000	25,000	25,750	26,523	27,318	28,138
TX DOT REIMBURSEMENT	-	-	-	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>\$ 4,605,725</b>	<b>\$ 4,427,500</b>	<b>\$ 4,468,500</b>	<b>\$ 4,419,000</b>	<b>\$ 4,616,420</b>	<b>\$ 4,829,754</b>	<b>\$ 5,054,632</b>	<b>\$ 5,292,320</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 15,541,051</b>	<b>\$ 9,348,805</b>	<b>\$ 9,389,805</b>	<b>\$ 7,014,747</b>	<b>\$ 5,904,759</b>	<b>\$ 5,602,593</b>	<b>\$ 5,265,586</b>	<b>\$ 5,666,576</b>
<b>EXPENSES/TRANSFERS:</b>								
DIVISION 45	\$ 3,113,554	\$ 3,190,266	\$ 3,190,266	\$ 3,327,434	\$ 3,427,257	\$ 3,530,075	\$ 3,635,977	\$ 3,745,056
TRANSFERS TO GENERAL FUND	550,000	560,000	560,000	566,500	583,495	601,000	619,030	637,601
TRANSFERS TO CAPITAL IMPROVEMENT	-	-	-	-	-	-	-	-
TRANSFERS TO DEBT SERVICE FUND	91,530	90,262	90,262	89,724	88,418	87,815	113,573	169,686
TRANSFERS TO TECHNOLOGY PURCH CONT	-	-	-	-	-	-	-	-
TRANSFERS TO TECHNOLOGY USER FEE	750	750	750	750	750	750	750	750
TRANSFER TO EQUIP PURCHASE CONT	-	24,780	24,780	-	-	-	-	-
TRANSFERS TO EQUIPMENT USER FEE	19,500	32,000	32,000	32,000	32,000	32,000	32,000	32,000
FUNDING TRANSFERS TO CAPITAL PROJECTS-DIV 46	485,105	2,896,000	2,896,000	1,710,000	1,000,000	1,140,000	490,000	1,140,000
DIVISION 47	-	-	-	-	-	-	-	-
<b>TOTAL FUND APPROPRIATIONS</b>	<b>\$ 4,260,439</b>	<b>\$ 6,794,058</b>	<b>\$ 6,794,058</b>	<b>\$ 5,726,408</b>	<b>\$ 5,131,920</b>	<b>\$ 5,391,640</b>	<b>\$ 4,891,330</b>	<b>\$ 5,725,093</b>
<b>REMAINING NET CURRENT ASSET BALANCE</b>		<b>\$ 2,554,747</b>	<b>\$ 2,595,747</b>	<b>\$ 1,288,339</b>	<b>\$ 772,839</b>	<b>\$ 210,954</b>	<b>\$ 374,256</b>	<b>\$ (58,517)</b>
<b>OPERATIONS RESERVE AMOUNT</b>		<b>\$ 939,373</b>	<b>\$ 374,000</b>	<b>\$ 3,500,000</b>	<b>\$ 5,105,000</b>	<b>\$ 1,000,000</b>	<b>\$ 445,000</b>	<b>\$ 500,000</b>
90 DAY REVERSE CALCULATED ON EXPENSES FOR DIVISIONS 45 & 47. THE CITY POLICY IS TO RESERVE 25% OF ANNUAL EXPENDITURES FOR OPERATIONS RESERVE.								
<b>AVAILABLE FOR THIS YR'S OPERATIONS &amp; CAPITAL PROJECTS</b>		<b>\$ 1,615,374</b>	<b>\$ 2,221,747</b>	<b>\$ (2,211,661)</b>	<b>\$ (4,332,161)</b>	<b>\$ (789,046)</b>	<b>\$ (70,744)</b>	<b>\$ (558,517)</b>

**TABLE 4**  
**FIVE YEAR FINANCIAL PROJECTION: UTILITY FUND DIVISION 46 CAPITAL PROJECTS**  
**CITY OF JERSEY VILLAGE, TEXAS**

FOR PERIODS SHOWN		ADOPTED BUDGET 2017-2018	CURRENT PROJECTED 2017-2018	YEAR 1 PROPOSED 2018-2019	YEAR 2 PROJECTED 2019-2020	YEAR 3 PROJECTED 2020-2021	YEAR 4 PROJECTED 2021-2022	YEAR 5 PROJECTED 2022-2023
<b>REVENUES:</b>								
TRANSFERS FROM FUND NET CURRENT ASSET BALANCE (SEE TABLE 1)		\$ 2,554,747	\$ 1,656,000	\$ 1,288,339	\$ 772,839	\$ 210,954	\$ 374,256	\$ (58,517)
DEBT PROCEEDS		-	-	-		-	-	
TRANSFER FROM IMPACT FEE		-	-	-				
<b>TOTAL REVENUE</b>		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**TABLE 5**  
**FIVE YEAR FINANCIAL PROJECTION: GOLF COURSE FUND**  
 CITY OF JERSEY VILLAGE, TEXAS

FOR PERIODS SHOWN	PRIOR YEAR ACTUAL 2017-2018	ADOPTED BUDGET 2018-2019	CURRENT PROJECTED 2018-2019	YEAR 1 PROPOSED 2019-2020	YEAR 2 PROJECTED 2020-2021	YEAR 3 PROJECTED 2021-2022	YEAR 4 PROJECTED 2022-2023	YEAR 5 PROJECTED 2023-2024
BEGINNING FUND BALANCE	\$ (3,799,683)	\$ (4,144,638)	\$ (4,144,638)					
BEGINNING BALANCE OF NET CURRENT ASSETS		<b>512,007</b>	<b>512,007</b>	<b>685,353</b>	<b>602,907</b>	<b>715,575</b>	<b>832,022</b>	<b>951,820</b>
REVENUES:								
GREEN FEES	\$ 909,691	\$ 900,000	\$ 900,000	\$ 1,000,000	\$ 1,020,000	\$ 1,040,400	\$ 1,061,208	\$ 1,082,432
RANGE FEES	84,248	90,000	90,000	90,000	\$ 91,800	93,636	95,509	97,419
CLUB RENTALS	4,200	5,000	6,000	5,000	\$ 5,100	1,500	1,500	1,500
TOURNAMENT FEES	132,229	100,000	190,000	190,000	\$ 193,800	197,676	201,630	205,662
TOURNAMENT CAR RENTALS	-	-	-	-	-	-	-	-
MERCHANDISE SALES	128,977	100,000	150,000	120,000	\$ 122,400	124,848	127,345	129,892
SPECIAL ORDER MERCHANDISE	34,077	50,000	50,000	-	-	-	-	-
CONCESSION FEES	45,182	20,000	40,000	40,000	\$ 40,800	41,000	42,000	43,000
MEMBERSHIPS	27,066	25,000	30,000	42,000	\$ 42,840	32,000	32,000	32,000
MISCELLANEOUS FEES	11,481	20,000	25,000	18,380	\$ 18,748	19,123	19,505	19,895
INTEREST EARNED	8,032	2,400	2,371	6,000	\$ 6,120	6,242	6,367	6,495
INTERFUND TRANSFERS-GEN FD	110,090	634,067	634,067	-	\$ 260,058	294,488	314,571	335,580
INTERFUND TRANSFERS- MOTEL	50,000	-	-	50,000	-	-	-	-
SALES OF FIXED ASSETS	-	7,500	7,500	-	-	-	-	-
CASH OVER/UNDER	132	-	-	-	-	-	-	-
MISCELLANEOUS REVENUES	10,000	-	-	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 1,555,404</b>	<b>\$ 1,953,967</b>	<b>\$ 2,124,938</b>	<b>\$ 1,561,380</b>	<b>\$ 1,801,666</b>	<b>\$ 1,850,913</b>	<b>\$ 1,901,634</b>	<b>\$ 1,953,875</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 1,555,404</b>	<b>\$ 2,465,974</b>	<b>\$ 2,636,945</b>	<b>\$ 2,246,733</b>	<b>\$ 2,404,573</b>	<b>\$ 2,566,488</b>	<b>\$ 2,733,656</b>	<b>\$ 2,905,695</b>
EXPENSES:								
CLUB HOUSE	\$ 635,308	\$ 642,783	\$ 642,783	\$ 611,613	\$ 629,961	\$ 648,860	\$ 668,326	\$ 688,376
COURSE MAINTENANCE	945,822	841,896	841,896	724,517	746,253	768,640	791,699	815,450
BUILDING MAINTENANCE	47,949	46,500	46,500	54,688	56,329	58,018	59,759	61,552
EQUIPMENT MAINTENANCE	96,263	104,104	97,529	97,529	100,455	103,469	106,573	109,770
CAPITAL IMPROVEMENTS	19,540	143,000	143,000	-	-	-	-	-
INTERFUND TRANSFERS	155,479	179,884	179,884	155,479	\$ 156,000	\$ 155,479	\$ 155,479	\$ 155,479
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 1,900,360</b>	<b>\$ 1,958,167</b>	<b>\$ 1,951,592</b>	<b>\$ 1,643,826</b>	<b>\$ 1,688,997</b>	<b>\$ 1,734,466</b>	<b>\$ 1,781,836</b>	<b>\$ 1,830,627</b>
<b>NET CURRENT ASSET BAL EXCESS OF EXP</b>	<b>\$ (4,144,638)</b>	<b>\$ 507,807</b>	<b>\$ 685,353</b>	<b>\$ 602,907</b>	<b>\$ 715,575</b>	<b>\$ 832,022</b>	<b>\$ 951,820</b>	<b>\$ 1,075,068</b>

Item No.	Projects by Type	Current Year 2017 - 2018	Year 1 Proposed 2018 - 2019	Year 2 Proposed 2019 - 2020	Year 3 Proposed 2020 - 2021	Year 4 Proposed 2021 - 2022	Five Years Or Greater	Total
----------	------------------	--------------------------	-----------------------------	-----------------------------	-----------------------------	-----------------------------	-----------------------	-------

**SANITARY SEWER TREATMENT AND COLLECTION IMPROVEMENTS**

1	Televising Sanitary Sewer Lines		25,000		25,000		25,000	75,000
2	Rehabilitation/Repair Sanitary Sewer Lines	500,000		500,000		500,000		1,500,000
3	Sanitary Sewer System for ETJ						1,500,000	1,500,000
4	Castlebridge Clarifier Addition and Rehabilitation	1,523,524	200,000					1,723,524
5	Televising Storm Water Lines		25,000		25,000		25,000	75,000
6	Rehabilitation/Repair Storm Water Lines	200,000		200,000		200,000		600,000
7	White Oak Bayou Treatment Plant (40.63% City Share)	596,000	525,000	359,000	359,000	359,000	359,000	2,557,000
8	Impact Fee Study			40,000			42,000	82,000
	<b>Total for Sanitary Sewer Improvements</b>	<b>\$ 2,819,524</b>	<b>\$ 775,000</b>	<b>\$ 1,099,000</b>	<b>\$ 409,000</b>	<b>\$ 1,059,000</b>	<b>\$ 1,951,000</b>	<b>\$ 8,112,524</b>

Notes: (1) Contract awarded for \$1,523,524 in FY 2018

**WATER PRODUCTION/DISTRIBUTION IMPROVEMENTS**

1	Water Facilities ETJ						3,800,000	3,800,000
2	AMR Project	250,000	250,000					250,000
3	SCADA System Upgrades	100,000	100,000	100,000	100,000	100,000	100,000	500,000
4	Village Water Plant - Power Panel Retrofit			200,000				200,000
5	Village Water Plant - Service Pump Upgrades	80,000						-
6	Village Water Plant - Structure Repair and Painting	275,000						-
7	Village Water Plant - Generator	150,000						-
8	Village Water Plant - Elevated Storage Recoating							-
9	Seattle Water Plant - Power Panel Retrofit		200,000					200,000
10	Seattle Water Plant - CL2/Chloramines Conversion	100,000						-
11	Seattle Water Plant - Structure Repair and Painting	200,000						-
12	Seattle Water Plant - (Variable Frequency Drive)		100,000					100,000
13	Seattle Well Repair		200,000					200,000
14	West Road Water Plant - GST - HPT Recoating			175,000				175,000
15	Congo Elevated Storage Tank - Pressure Wash	25,000						-
16	Impact Fee Study			40,000				40,000
17	Water Plants LED Light Projects	100,000						-
	<b>Total for Water Improvements</b>	<b>\$ 1,280,000</b>	<b>\$ 850,000</b>	<b>\$ 515,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 3,900,000</b>	<b>\$ 5,465,000</b>

**Total Utility Fund Improvements**

**\$ 4,099,524    \$ 1,625,000    \$ 1,614,000    \$ 509,000    \$ 1,159,000    \$ 5,851,000    \$ 13,577,524**

Item No.	Projects by Type	Current Year 2017 - 2018	Year 1 Proposed 2018 - 2019	Year 2 Proposed 2019 - 2020	Year 3 Proposed 2020 - 2021	Year 4 Proposed 2021 - 2022	Five Years Or Greater	Total
----------	------------------	--------------------------	-----------------------------	-----------------------------	-----------------------------	-----------------------------	-----------------------	-------

STREET AND DRAINAGE IMPROVEMENTS								
1	Phase IV Street Project (3)			1,038,000	1,086,000		2,500,000	4,624,000
2	Jersey Meadows Street Construction					2,500,000		2,500,000
3	Long Term Recovery Program (1)	120,000	3,880,000	2,000,000				5,880,000
4	Street Light Rehab Senate / Jersey	22,000						-
5	Entrance, Gateway and Marquee Signs		1,000,000	1,000,000				2,000,000
6	Street Panels Replacement (2)		105,000	105,000				210,000
	<b>Total for Street Improvements</b>	\$ 142,000	\$ 4,985,000	\$ 4,143,000	\$ 1,086,000	\$ 2,500,000	\$ 2,500,000	\$ 15,214,000

Note: (1) Berm / Wall Street  
 (2) Panel Based Upon \$7000 / Panel  
 (3) Seattle (2019) Singapore (2020)

GENERAL COMMUNITY IMPROVEMENTS								
1	New City Hall (Moved to 2020 & 2021)			4,000,000	4,000,000			8,000,000
2	City Hall Engineering / Architect (Moved to 2018/19)		450,000					450,000
3	Taylor Road Facilities	1,400,000	200,000					200,000
4	Facility Improvements	50,000	50,000	50,000	50,000	50,000	50,000	250,000
5	Park Improvements	51,663	50,000	50,000	50,000	50,000	50,000	250,000
6	Splash Pad	250,000						
6	Golf Course Irrigation Project *	100,000	700,000					700,000
7	Golf Course Convention Center	50,000	2,420,000					2,420,000
	<b>Total General Community Improvements</b>	\$ 1,901,663	\$ 3,870,000	\$ 4,100,000	\$ 4,100,000	\$ 100,000	\$ 100,000	\$ 12,270,000

<b>Total General Obligation Fund Improvements</b>	\$ 2,043,663	\$ 8,855,000	\$ 8,243,000	\$ 5,186,000	\$ 2,600,000	\$ 2,600,000	27,484,000
<b>Grand Total All Funds</b>	<b>\$ 6,143,187</b>	<b>\$ 10,480,000</b>	<b>\$ 9,857,000</b>	<b>\$ 5,695,000</b>	<b>\$ 3,759,000</b>	<b>\$ 8,451,000</b>	<b>\$ 41,061,524</b>

\* Denotes FY Move

Item No.	Projects by Type	Year 1 Proposed 2019 - 2020	Year 2 Proposed 2020 - 2021	Year 3 Proposed 2021 - 2022	Year 4 Proposed 2022 - 2023	Year 5 Proposed 2023 - 2024	Year 6 Proposed 2024 - 2025	Year 7 Proposed 2025 - 2026	Year 8 Proposed 2026 - 2027	Year 9 Proposed 2027 - 2028	Year 10 Proposed 2028 - 2029	10 Years Or Greater	Total
----------	------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------	---------------------------------	------------------------	-------

**SANITARY SEWER TREATMENT AND COLLECTION IMPROVEMENTS**

1	Televising Sanitary Sewer Lines		25,000		25,000		25,000		25,000		25,000	25,000	175,000
2	Rehabilitation/Repair Sanitary Sewer Lines	500,000		500,000		500,000		500,000		500,000			3,000,000
3	Sanitary Sewer System for ETJ											1,500,000	1,500,000
4	Castlebridge Clarifier Addition and Rehabilitation												1,723,524
5	Televising Storm Water Lines		25,000		25,000		25,000		25,000		25,000	25,000	175,000
6	Rehabilitation/Repair Storm Water Lines	200,000		200,000		200,000		200,000		200,000			1,200,000
7	White Oak Bayou Treatment Plant (40.63% City Share)	380,000	650,000	440,000	440,000	440,000						359,000	3,830,000
8	Impact Fee Study	40,000					40,000					42,000	122,000
	<b>Total for Sanitary Sewer Improvements</b>	<b>\$ 1,120,000</b>	<b>\$ 700,000</b>	<b>\$ 1,140,000</b>	<b>\$ 490,000</b>	<b>\$ 1,140,000</b>	<b>\$ 90,000</b>	<b>\$ 700,000</b>	<b>\$ 50,000</b>	<b>\$ 700,000</b>	<b>\$ 50,000</b>	<b>\$ 1,951,000</b>	<b>\$11,725,524</b>

**WATER PRODUCTION/DISTRIBUTION IMPROVEMENTS**

1	Water Facilities ETJ											3,800,000	3,800,000
2	AMR Project												250,000
3	SCADA System Upgrades	100,000	100,000									100,000	400,000
4	Village Water Plant - Power Panel Retrofit	200,000											200,000
5	Village Water Plant - Service Pump Upgrades												-
6	Village Water Plant - Structure Repair and Painting						300,000						300,000
7	Village Water Plant - Generator												-
8	Village Water Plant - Elevated Storage Recoating												-
9	Seattle Water Plant - Power Panel Retrofit												200,000
10	Seattle Water Plant - CL2/Chloramines Conversion	75,000											75,000
11	Seattle Water Plant - Structure Repair and Painting						250,000						250,000
12	Seattle Water Plant - (Variable Frequency Drive)												100,000
13	Seattle Well Repair												200,000
14	West Water Plant - Structure Repair and Painting										250,000		
15	West Water Plant - Power Panel Retrofit		200,000										
16	West Road Water Plant - GST - HPT Recoating	175,000											175,000
17	Congo Elevated Storage Tank - Pressure Wash												-
18	Congo Elevated Storage Tank - Structure and Painting										250,000		
19	Impact Fee Study	40,000					40,000						80,000
20	Water Plants LED Light Projects												-
	<b>Total for Water Improvements</b>	<b>\$ 590,000</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ 550,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,400,000</b>	<b>\$ 6,030,000</b>

**Total Utility Fund Improvements**      **\$ 1,710,000    \$ 1,000,000    \$ 1,140,000    \$ 490,000    \$ 1,140,000    \$ 130,000    \$ 1,250,000    \$ 50,000    \$ 700,000    \$ 50,000    \$ 6,351,000    \$17,755,524**

Item No.	Projects by Type	Year 1 Proposed 2019 - 2020	Year 2 Proposed 2020 - 2021	Year 3 Proposed 2021 - 2022	Year 4 Proposed 2022 - 2023	Year 5 Proposed 2023 - 2024	Year 6 Proposed 2024 - 2025	Year 7 Proposed 2025 - 2026	Year 8 Proposed 2026 - 2027	Year 9 Proposed 2027 - 2028	Year 10 Proposed 2028 - 2029	10 Years Or Greater	Total
<b>STREET AND DRAINAGE IMPROVEMENTS</b>													
2	Long Term Flood Recovery Program - Wall St/Berm												1,500,000
3	Long Term Flood Recovery Program - E127		500,000	1,250,000									2,000,000
4	Long Term Flood Recovery Program - Elevation/Buyout	2,000,000	500,000	500,000	500,000	450,000	400,000						4,600,000
5	Entrance, Gateway, Marquee Signs and Wayfinding	1,000,000											2,000,000
6	Street Panels Replacement (2)	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	1,260,000
7	Seattle Street Project (Senate West to dead end)	1,038,000											1,038,000
8	Singapore Street Project		1,086,000										1,086,000
9	Australia			630,100									630,100
10	Seattle (Solomon to Senate)			667,800									667,800
11	Solomon				1,012,400								1,012,400
12	Colwyn					392,500							392,500
13	Ashburton					626,700							626,700
14	Hamilton Circle					141,800							141,800
15	Rio Grande (Wynndham Parkway to Village)						2,141,900						2,141,900
16	St. John Court							201,700					201,700
17	Cornwall							731,300					731,300
18	St. Helier								1,598,100				1,598,100
19	Country Club Court							230,200					230,200
20	Zilonis Court									284,600			284,600
21	Delozier										2,380,100		2,380,100
22	Rauch Court									100,700			100,700
23	Clevedon									710,800			710,800
24	Sierra									377,000			377,000
25	Tenbury									609,100			609,100
26	Wall	2,024,900											2,024,900
27	Village Green											1,463,800	1,463,800
28	Village											1,904,500	1,904,500
29	Hanley											575,300	575,300
30	Koester											1,446,100	1,446,100
31	Smith											1,118,500	1,118,500
32	Lewis											571,100	571,100
33	Achgil											631,600	631,600
34	Kari Ct											442,100	442,100
35	Kube Ct											469,100	469,100
36	Kevindale Ct											598,600	598,600
37	Ginger											784,200	784,200
38	Epernay Pl											328,400	328,400
	<b>Total for Street Improvements</b>	<b>\$ 6,167,900</b>	<b>\$ 2,191,000</b>	<b>\$ 3,152,900</b>	<b>\$ 1,617,400</b>	<b>\$ 1,716,000</b>	<b>\$ 2,646,900</b>	<b>\$ 1,268,200</b>	<b>\$ 1,703,100</b>	<b>\$ 2,187,200</b>	<b>\$ 2,485,100</b>	<b>\$10,438,300</b>	<b>\$38,679,000</b>

Note: (1) Berm / Wall Street  
(2) Panel Based Upon \$7000 / Panel  
(3) Seattle (2019) Singapore (2020)

Item No.	Projects by Type	Year 1 Proposed 2019 - 2020	Year 2 Proposed 2020 - 2021	Year 3 Proposed 2021 - 2022	Year 4 Proposed 2022 - 2023	Year 5 Proposed 2023 - 2024	Year 6 Proposed 2024 - 2025	Year 7 Proposed 2025 - 2026	Year 8 Proposed 2026 - 2027	Year 9 Proposed 2027 - 2028	Year 10 Proposed 2028 - 2029	10 Years Or Greater	Total
<b>GENERAL COMMUNITY IMPROVEMENTS</b>													
1	New City Hall (Moved to 2020 & 2021)	4,000,000	4,000,000										8,000,000
2	City Hall Engineering / Architect (Moved to 2018/19)												450,000
3	Taylor Road Facilities												200,000
4	Facility Improvements	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	600,000
5	Park Improvements	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	600,000
6	Splash Pad												-
7	Golf Course Grey Water Irrigation Project *												700,000
8	Golf Course Convention Center												2,420,000
9	A/V System	12,000											12,000
10	Paint EMS Bay floor and walls	22,000											22,000
11	Parks Master Plan	60,000								75,000			135,000
12	Fire station new walls		3,000										3,000
13	Fire Station paint/carpet in Admin area		20,000										20,000
14	Pool House Roof Repair		8,750										8,750
15	Pool decking refurbish/texture		100,000										100,000
16	Pool Office Remodel			35,000									35,000
17	Replace Roof at Fire Department			140,000									140,000
18	Wifi for pool and parks				20,000								20,000
19	Police Bay Door Replacement				21,000								21,000
20	Fire station remodel kitchen/dayroom/training room				30,000								30,000
21	Shade Structures for two playscapes				40,000	40,000							80,000
22	New Playground Structure for Clark Henry				175,000								175,000
23	Bay door replacement at Fire Department					130,000							130,000
24	New Playground Structure for Carol Fox Park					150,000							150,000
25	100kw Generator at Police Station						77,600						77,600
26	200kw Generator at Fire Station						99,600						99,600
27	Improvements to pocket parks/green space throughout city						100,000						100,000
28	New Roof at Police Department						115,000						115,000
29	AC Units at Police Station							152,000					152,000
30	City Comprehensive Plan							200,000					200,000
31	Restrooms at Carol Fox Park							300,000					300,000
32	Clark Henry Park Pavilion roof								42,000				42,000
33	AC Units at Fire Department									90,000			90,000
34	AC Units at Public Works Facility										50,000		50,000
<b>Total General Community Improvements</b>		<b>\$ 4,194,000</b>	<b>\$ 4,231,750</b>	<b>\$ 275,000</b>	<b>\$ 386,000</b>	<b>\$ 420,000</b>	<b>\$ 492,200</b>	<b>\$ 752,000</b>	<b>\$ 142,000</b>	<b>\$ 265,000</b>	<b>\$ 150,000</b>	<b>\$ 100,000</b>	<b>\$15,277,950</b>
<b>Total General Obligation Fund Improvements</b>		<b>\$10,361,900</b>	<b>\$ 6,422,750</b>	<b>\$ 3,427,900</b>	<b>\$ 2,003,400</b>	<b>\$ 2,136,000</b>	<b>\$ 3,139,100</b>	<b>\$ 2,020,200</b>	<b>\$ 1,845,100</b>	<b>\$ 2,452,200</b>	<b>\$ 2,635,100</b>	<b>\$10,538,300</b>	<b>53,956,950</b>
<b>Grand Total All Funds</b>		<b>\$12,071,900</b>	<b>\$ 7,422,750</b>	<b>\$ 4,567,900</b>	<b>\$ 2,493,400</b>	<b>\$ 3,276,000</b>	<b>\$ 3,269,100</b>	<b>\$ 3,270,200</b>	<b>\$ 1,895,100</b>	<b>\$ 3,152,200</b>	<b>\$ 2,685,100</b>	<b>\$16,889,300</b>	<b>\$71,712,474</b>

\* Denotes FY Move

General Fund

	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18
ELECTRIC FRANCHISE	\$ 368,490	\$ 377,044	\$ 384,215	\$ 387,060	\$ 366,642	\$ 361,593	\$ 362,233	\$ 360,875	\$ 361,905
TELEPHONE FRANCHISE	\$ 124,354	\$ 124,928	\$ 120,753	\$ 150,256	\$ 122,790	\$ 137,412	\$ 138,640	\$ 109,185	\$ 103,437
GAS FRANCHISE	\$ 52,455	\$ 60,099	\$ 40,934	\$ 33,022	\$ 77,766	\$ 36,670	\$ 32,655	\$ 32,211	\$ 41,458
CABLE TV FRANCHISE	\$ 71,135	\$ 69,245	\$ 80,727	\$ 62,710	\$ 63,941	\$ 64,695	\$ 69,479	\$ 74,420	\$ 74,687
TELECOMMUNICATION	\$ 16,170	\$ 36,654	\$ 39,903	\$ 40,841	\$ 42,888	\$ 34,865	\$ 33,172	\$ 38,834	\$ 28,825
CITY SALES TAX	\$ 1,574,876	\$ 1,680,715	\$ 1,929,630	\$ 1,976,593	\$ 2,160,169	\$ 2,192,087	\$ 3,261,209	\$ 3,060,036	\$ 3,158,223
SALES TX-RED. PROPERTY TX	\$ 787,320	\$ 840,357	\$ 965,352	\$ 988,296	\$ 1,080,084	\$ 1,095,601	\$ 1,630,427	\$ 1,529,813	\$ 1,578,814
MIXED DRINK TAX	\$ 48,963	\$ 44,579	\$ 36,518	\$ 33,626	\$ 42,118	\$ 45,843	\$ 40,385	\$ 35,568	\$ 32,242
FINES	\$ 807,455	\$ 739,075	\$ 776,546	\$ 914,469	\$ 843,962	\$ 840,473	\$ 845,993	\$ 944,629	\$ 1,009,765
AMBULANCE SERVICE FEES	\$ 258,214	\$ 297,993	\$ 170,569	\$ 225,925	\$ 296,805	\$ 417,438	\$ 296,273	\$ 155,992	\$ 149,182
BUILDING PERMITS	\$ 30,624	\$ 32,100	\$ 52,084	\$ 57,082	\$ 50,588	\$ 83,029	\$ 112,817	\$ 109,498	\$ 54,611

Utilities

	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18
WATER SERVICE	\$ 1,785,026	\$ 2,922,213	\$ 2,461,773	\$ 2,649,469	\$ 2,568,644	\$ 2,638,324	\$ 2,726,240	\$ 2,911,937	\$ 3,004,006
SEWER SERVICE	\$ 1,148,649	\$ 1,208,479	\$ 1,301,642	\$ 1,315,076	\$ 1,321,031	\$ 1,240,424	\$ 1,265,546	\$ 1,353,748	\$ 1,459,072

Golf Course

	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18
GREEN FEES	\$ 870,699	\$ 1,052,784	\$ 1,046,236	\$ 1,043,009	\$ 983,160	\$ 877,102	\$ 861,415	\$ 798,973	\$ 909,691
RANGE FEES/CLUB RENTALS	\$ 62,082	\$ 78,063	\$ 73,937	\$ 79,406	\$ 75,162	\$ 61,928	\$ 70,399	\$ 76,855	\$ 84,248
TOURNAMENT GREENS FEES	\$ 71,920	\$ 57,992	\$ 68,602	\$ 59,395	\$ 47,281	\$ 58,264	\$ 95,086	\$ 182,579	\$ 132,229
CONCESSION FEES	\$ 28,766	\$ 33,963	\$ 41,495	\$ 42,924	\$ 39,981	\$ 34,464	\$ 35,185	\$ 36,655	\$ 45,182
MEMBERSHIPS	\$ 46,491	\$ 50,288	\$ 52,965	\$ 56,460	\$ 52,693	\$ 42,350	\$ 33,730	\$ 14,349	\$ 27,066